

MIS 3534 Spring 2015 – Strategic Management of Information Technology
Week 6 – IT Adventures Ch. 6 – Best Brief

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Cho's request for IT security funding has been denied in the past because it is viewed as simply a preventive maintenance for possible harm. There is no direct customer benefit, and the security risk is a professional opinion rather than a specific threat, so the company does not want to fund it. IVK rather fund business unit processes that directly benefit its customers. With this being said, Davies set up slush funds to pay for some important IT projects that were critical but did not get approved. In order to set these slush funds up, they had to sneak it into the overhead chargeback.

When Barton discussed the situation with Maggie, she suggested that Barton should work to get everyone to understand the trade-offs and participate in the decision. By doing so, they would all be in the situation together, knowing that they took their chances. In the case that something went wrong, everyone would share the "tightening of the noose," and not Barton alone. However, Barton decided to ask for total control of IT's budget instead. He wanted to take immediate action with Chao's project because he thought it was too urgent to wait.