Stars IT Balanced Scorecard prepared by Blake Koen

	Objective	Metrics	Targets	Initiatives
Business Contributions	<ul><li>Increase value to Organization</li><li>Reduce Costs</li></ul>	<ul><li>Budget Reduction</li><li>Return on</li><li>Investment</li></ul>	<ul><li>❖ Reduce 10%</li><li>❖ Increase 15%</li></ul>	❖ Reduce use of consultants
User Orientations	<ul> <li>Improve customer satisfaction</li> <li>Reduce problem resolution time</li> </ul>	<ul><li>Customer     Satisfaction     Survey</li><li>Average     resolution time</li></ul>	<ul><li>Increase 15%</li><li>Decrease 25%</li></ul>	<ul> <li>Establish company staffed help desk</li> </ul>
Operational Excellence	<ul> <li>Develop uniformed systems</li> <li>Eliminate obsolete infrastructure</li> <li>Maximum Availability</li> <li>Manage projects efficiently</li> </ul>	<ul> <li>Infrastructure reduction %</li> <li>System downtime %</li> <li>Compare project expectations to reality</li> </ul>	<ul><li>Reduce 10 %</li><li>&lt;1%</li><li>Meet expectations 97 %</li></ul>	<ul> <li>Standardize IT         systems</li> <li>Establish Project         Management Office</li> </ul>
Future Orientation	<ul> <li>Define job functions</li> <li>Limit consultant use</li> <li>Establish employee empowerment</li> <li>Reduce turnover</li> <li>Develop employee technical skills</li> </ul>	<ul> <li>Turnover rate</li> <li>Employee certifications</li> <li>Technical seminar attendance</li> <li>Outsourcing %</li> </ul>	<ul> <li>Turnover rate &lt; 20%</li> <li>Increase Employee certifications 25%</li> <li>Reduce outsourcing by 20 %</li> </ul>	<ul> <li>Establish employee empowerment program</li> <li>Establish employee education programs</li> <li>Develop key applications in house</li> </ul>