#### **T** Fox School of Business TEMPLE UNIVERSITY®

# Information Technology Audit & Cyber Security



Systems & Infrastructure Lifecycle Management

# **OBJECTIVES**

- •Understand the process used to identify business processes and use cases.
- •Understand the process used to create use-case diagrams
- •Understand the process used to model business processes with activity diagrams.
- •Understand the rules and style guidelines for activity diagrams.
- •Understand the process used to create use case descriptions.
- •Understand the rules and style guidelines for use case descriptions.
- •Be able to create functional models of business processes using use-case diagrams, activity diagrams, and use case descriptions.

# INTRODUCTION

Now begin the process of turning the requirements into functional models
Models are logical; i.e., independent of how they are implemented (manual or computerized)

- Develop use-cases from the requirements
  - •Use-case: how a business system interacts with its environment
- •Includes a diagram and a description to depict the discrete activities that the users perform
- Develop activity diagrams from the use-cases
  - These model the business processes or how a business operates
  - Used to illustrate the movement of objects (data) between activities

## **ELEMENTS OF USE-CASES**

#### Elements of Use-Case Diagrams

- Actors: users or other interacting systems
- Associations: lines to connect actors and use-cases
  - Interactions, inclusions, extensions or generalizations
- Use-case: a major process in the system that gives a benefit to the users
- Subject boundary: a named box that depicts the scope of the system
- An association relationship: links an actor with the use case(s) with which it interacts





Subject

# IDENTIFYING MAJOR USE-CASES

- Review the requirements definition
- Identify the subject's boundaries
- Identify the primary actors and their goals
- Identify the business processes and major use-cases
- Carefully review the current set of use-cases
- Split or combine some to create the right size
- Identify additional use-cases

### **IDENTIFYING USE CASES**

# Use case— an activity that the system performs, usually in response to a request by a user

- •Use cases define **functional** requirements
- Analysts decompose the system into a set of use cases (functional decomposition)
- Two techniques for Identifying use cases
- User goal technique
- Event decomposition technique
- Name each use case using <u>Verb-Noun</u>

### **USER GOAL TECHNIQUE**

Step One: Identify all possible users for the new "system"

**Step Two:** Classify all users into functional roles • Ex, shipping, marketing, sales, etc.

Step Three: Classify users into organizational level • Ex, operations, executive, professional, etc.

Step Four: Interview to find a list of specific goals

- Start with current goals, then imagine new functionality that would add value
- Use verb-noun phrasing
  - Add customer
  - Update order
  - Produce report

Step Five: Create use case list organized by user type

**Step Six:** Look for <u>duplicate</u> use cases and resolve inconsistencies

Step Seven: Identify where different types of users need the same use cases

Step Eight: Review all use cases with each type of user and the stakeholders

### **EVENT DECOMPOSITION TECHNIQUE**

#### More Comprehensive and Complete Technique

- Identify the events that occur to which the system must respond.
- For each event, name a use case (verb-noun) that describes what the system does when the event occurs

Event- something that occurs at a specific time and place, can be described, and should be remembered by the system



*"Customer pays their bill..."* Record Payment



*"Time to send late notices..."* Send Late Notices

*"Time to send statements..."* Produce Statements

*"Time to produce end of week reports...* Produce Reports



*"Customer makes a charge..."* Process a Charge

# TYPES OF EVENTS

#### **External Event**

• an event that occurs outside the system, usually initiated by an external agent or actor

#### **Temporal Event**

an event that occurs as a result of reaching a point in time

#### State Event

- an event that occurs when something happens inside the system that triggers some process
- reorder point is reached for inventory item

### **EXTERNAL EVENT CHECKLIST**

External agent or actor wants something resulting in a transaction

Customer buys a product

#### External agent or actor wants some information

Customer wants to know product details

#### External data changed and needs to be updated

Customer has new address and phone

#### Management wants some information

Sales manager wants update on production plans

### **TEMPORAL EVENT CHECKLIST**

### Internal outputs needed at points in time

- Management reports (summary or exception)
- Operational reports (detailed transactions)
- Internal statements and documents (including payroll)
   External outputs needed at points of time
- Statements, status reports, bills, reminders

# FINDING THE EVENT





Customer thinks about getting a new shirt Customer drives to the mall



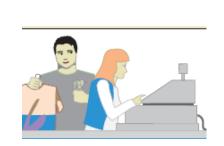
Customer tries on a shirt at Sears



Customer goes to Sprawl Mart



Customer tries on a shirt at Sprawl Mart



Customer buys a shirt

# TRACING SEQUENCE OF TRANSACTIONS (TO FIND EVENTS)



Customer requests a catalog



Customer wants to check item availability



Customer places an order



Customer changes or cancels order



Customer checks order status



Customer updates their account



Customer returns the item

# "PERFECT TECHNOLOGY ASSUMPTION"

Don't worry about functions built into system because of limits in technology and people. Concentrate on events salient to the business process... these come later.

Log in

- Change password
- Change preferences
- •System error handling
- Backups
- Security

### **EVENT DECOMPOSITION STEPS**

- 1. Consider the external events in the system environment that require a response from the system
- 2. For each external event, identify and name the use case that the system requires
- 3. Consider the temporal events that require a response from the system
- 4. For each temporal event, identify and name the use case that the system requires and then establish the point of time that will trigger the use case
- 5. Consider the state events that the system might respond to, particularly if it is a real-time system in which devices or internal state changes trigger use cases.
- 6. For each state event, identify and name the use case that the system requires and then define the state change.
- 7. When events and use cases are defined, check to see if they are required by using the perfect technology assumption. Do not include events that involve such system controls as login, logout, change password, and backup or restore the database, as these are put in later.

### WHICH IS BETTER? (USER GOAL VS EVENT DECOMPOSITION)

- Events are broader than user goal: Capture temporal and state events
- Help decompose at the right level of analysis: an elementary business process (EBP)
- EBP is a fundamental business process performed by one person, in one place, in response to a business event

Uses perfect technology assumption to make sure functions that support the users work are identified and not additional functions for security and system controls

# **CRUD TECHNIQUE**

- Often introduced in database context
- Technique to validate, refine or cross-check use cases
- NOT for primarily identifying use cases
- For each domain class, verify there are use cases for CRUD
- "Domain Class" Fancy way of saying a type of user that will interact with the system.
- Example:

Domain Class	CRUD	Use Case
Customer	Create	Delete Customer
	Read/Report	Look up customer Produce customer report
	Update	Process account adjustment Update customer account
	Delete	Update customer account (to archive)

# **CRUD STEPS**

**1.Identify** all the data entities or **domain classes** involved in the new system. (more on this later...)

2.For each type of data (data entity or domain class), verify that a use case has been identified that creates a new instance, updates existing instances, reads or reports values of instances, and deletes (archives) an instance.

3.If a needed use case has been overlooked, add a new use case and then identify the stakeholders.

4. With integrated applications, make sure it is clear which application is responsible for adding and maintaining the data and which system merely uses the data

### **USE CASE DESCRIPTION**

1.Once you have your use cases, provide a list with a brief description describing the basic steps to complete the use case.

#### 2.Example:

#### 1.Create Customer Account

1.User enter new customer account data, and the system assigns account number, creates a customer record, and creates an account record

#### 2.Look up customer

1.User enters customer account number, and the system retrieves and displays customer and account data

#### 3. Process account adjustment

1.User enters order number, and the system retrieves customer and order data, actor enters adjustment amount, and the system creates a transaction record for the adjustment

### **USE CASE DIAGRAMS**

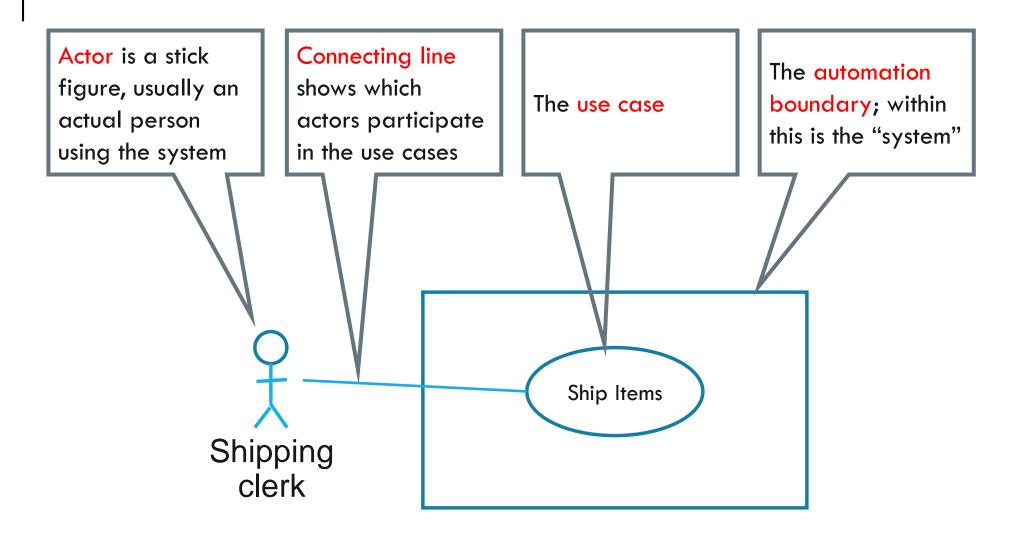
Use case diagram— a UML model used to graphically show uses cases and their relationships to actors

Recall UML is Unified Modeling Language, the standard for diagrams and terminology for developing information systems

Actor is the UML name for a end user

Automation boundary— the boundary between the computerized portion of the application and the users who operate the application

### USE CASE DIAGRAM STANDARD (UML)



### **USE CASE DIAGRAMMING STEPS**

1.Identify all the stakeholders and users who would benefit by seeing a use case diagram

2.Determine what each stakeholder or user needs to review in a use case diagram: each subsystem, for each type of user, for use cases that are of interest

3.For each potential communication need, select the use cases and actors to show and draw the use case diagram. There are many software packages that can be used to draw use case diagrams

4.Carefully name each use case diagram and then note how and when the diagram should be used to review use cases with stakeholders and users

# TYPES OF USE CASES

		Amount of information				
		Overview	Detail			
ırpose	Essential	High-level <b>overview</b> of issues <b>essential</b> to understanding required functionality	<b>Detailed</b> description of issues <b>essential</b> to understanding required functionality			
14	Real	High-level <b>overview</b> of a specific set of steps performed on the <b>real</b> system once implemented	<b>Detailed</b> description of a specific set of steps performed on the <b>real</b> system once implemented			

# ELEMENTS OF A USE CASE DESCRIPTION

#### •Overview:

•Name, ID Number, Type, Primary Actor, Brief Description, Importance Level, Stakeholder(s), Trigger(s)

#### •Relationships:

- •Association: Communication between the use case and the actors
- •Extend: Extends the functionality of a use case
- Include: Includes another use case
- •Generalization: Allows use cases to support inheritance

#### •Flow of events

- •Normal flow: the usual set of activities
- •Sub-flows: decomposed normal flows to simplify the use-case
- •Alternate or exceptional flows: those not considered the norm
- •Optional characteristics (complexity, time, etc.)

# USE CASE WRITING GUIDELINES

- 1. Write in the form of subject-verb-direct object
- 2. Make sure it is clear who the initiator of the step is
- 3. Write from independent observer's perspective
- 4. Write at about the same level of abstraction
- 5. Ensure the use case has a sensible set of steps
- 6. Apply the KISS principle liberally.
- 7. Write repeating instructions after the set of steps to be repeated

# CREATING USE-CASE DESCRIPTIONS

- 1. Pick a high priority use-case and create an overview:
- •List the primary actor
- •Determine its type (overview or detail; essential or real)
- •List all stakeholders and their interests
- Determine the level of importance of the use-case
- Briefly describe the use-case
- List what triggers the use-case
- List its relationship to other use-cases
- 2. Fill in the steps of the normal flow of events required to complete the usecase
- 3. Ensure that the steps listed are not too complicated or long and are consistent in size with other steps
- 4. Identify and write the alternate or exceptional flows
- 5. Carefully review the use-case description and confirm that it is correct
- 6. Iterate over the entire set of steps again

# EXAMPLE USE-CASE DESCRIPTION

Use Case Name: Borrow Books	ID: 2	Importance Level: High	
Primary Actor: Borrower	Use Case Type	Use Case Type: Detail, Essential	
Stakeholders and Interests:			
Borrower - wants to check out books			
Librarian - wants to ensure borrower only g	gets books deserved		
Brief Description: This use case describes l	now books are checked out o	of the library.	
Time Development in the test			
Trigger: Borrower brings books to check Type: External	out desk.		
-71-			
Relationships:	1000 0 1000	-	
Association: Borrower, Perso Include:	nnel Office, Registrar's Offi	ice	
Extend:			
Generalization:			
Normal Flow of Events:			
1. The Borrower brings books to the L	ibrarian at the check out d	lesk	
2. The Borrower provides Librarian the		Con.	
3. The Librarian checks the validity of			
If the Borrower is a Student Bor		against Registrar's Database	
		Card against Personnel Database	
If the Borrower is a Guest Borro			
4. The Librarian checks whether the B			
5. The Borrower checks out the books.		source sales of filles.	
s. The Boltower checks out the obors.			

Alternate/Exceptional Flows:

4a. The ID Card is invalid, the book request is rejected.

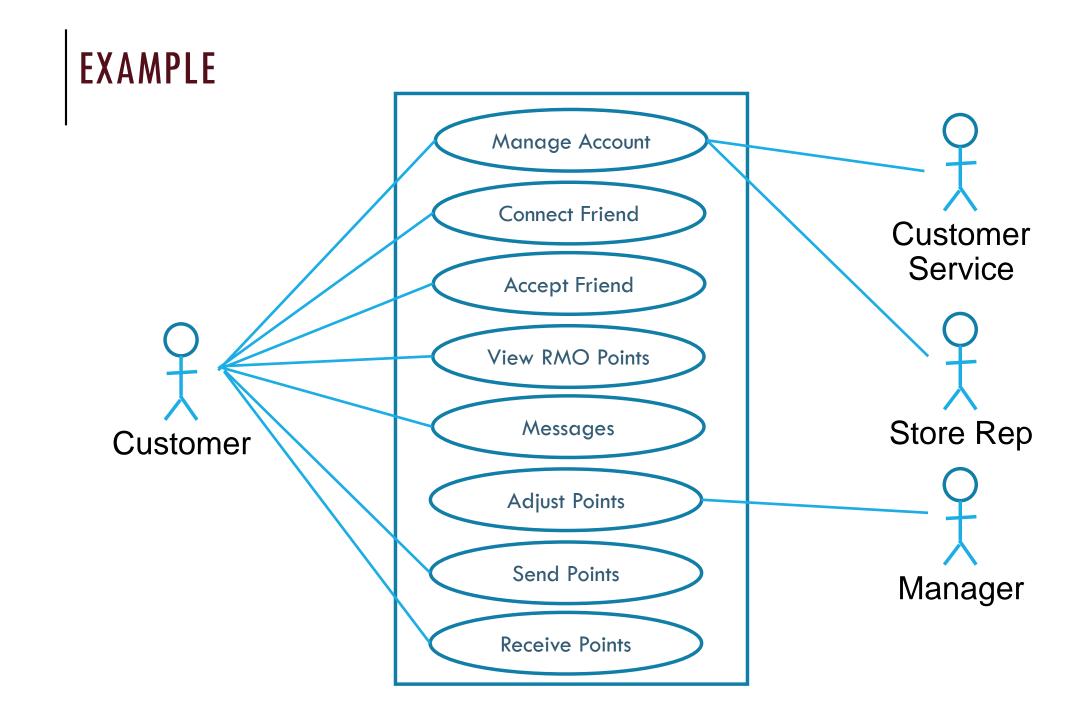
5a. The Borrower either has overdue books, fines, or both, the book request is rejected.

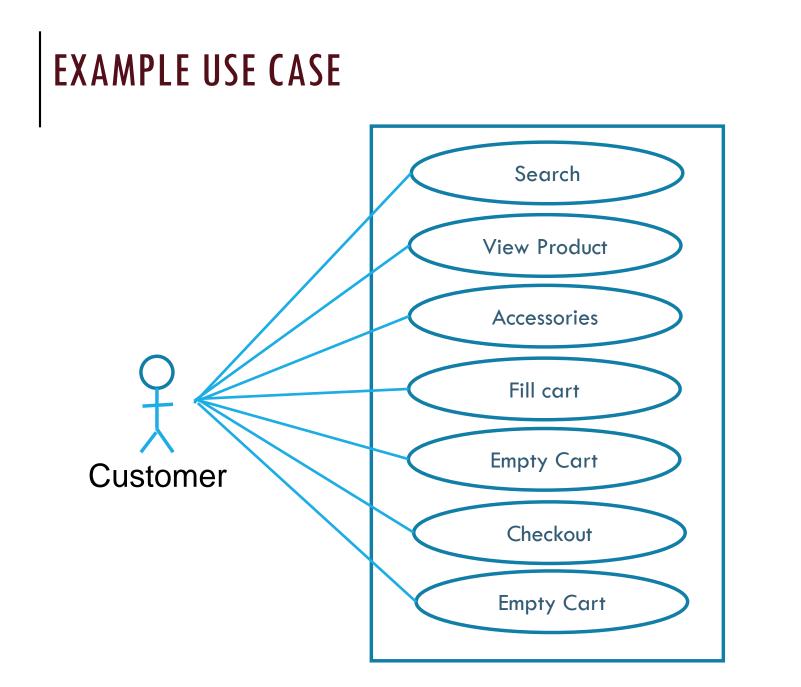
# VERIFYING & VALIDATING A USE-CASE

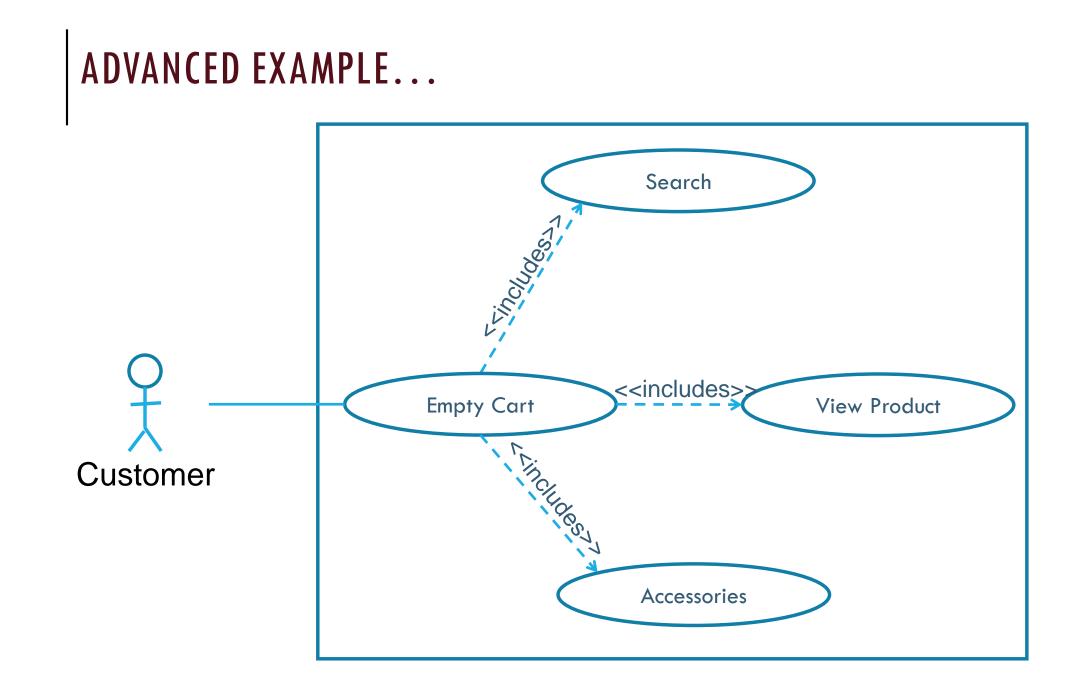
Use-cases must be verified and validated before beginning structural and behavioral modeling

#### Utilize a walkthrough:

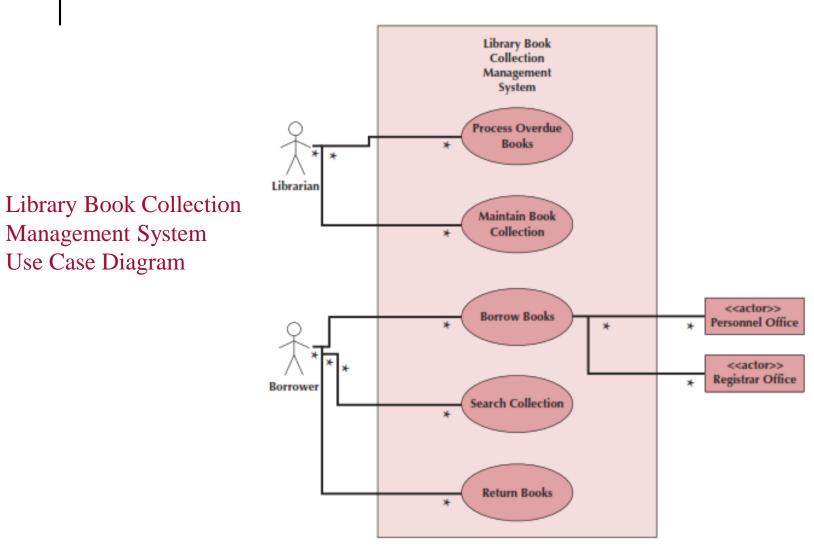
- Perform a review of the models and diagrams created so far
- Performed by individuals from the development team and the client (very interactive)
  - Facilitator: schedule and set up the meeting
  - Presenter: the one who is responsible for the specific representation being reviewed
- Recorder (scribe) to take notes and especially to document errors







## **EXAMPLE USE-CASE**



# BPM WITH ACTIVITY DIAGRAMS

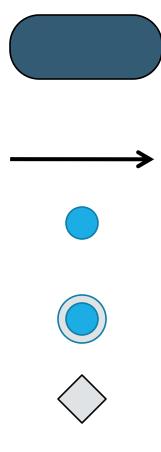
Business processes consist of a number of activities

# Activity diagrams depict the sequence of these activities

- Diagrams are abstract and describe processes in general
- They model behavior independent of objects
- Can be used for any type of process

# ACTIVITY DIAGRAM SYNTAX

- Action or Activity
  - Represents action or set of actions
- Control Flow
  - Shows sequence of execution
- Initial Node
  - The beginning of a set of actions
- Final Node
  - Stops all flows in an activity
- Decision Node
  - Represents a test condition



### ELEMENTS OF AN ACTIVITY DIAGRAM

#### Actions & Activities

- Something performed for some specific business reasonNamed with a verb and a noun (e.g., Get Patient Information)
- Activities can be further sub-divided; actions cannot

Object Nodes: represent the flow of information from one activity to another

- Control Flows: model execution paths
- Object Flows: model the flow of objects
- Control Nodes: 7 types

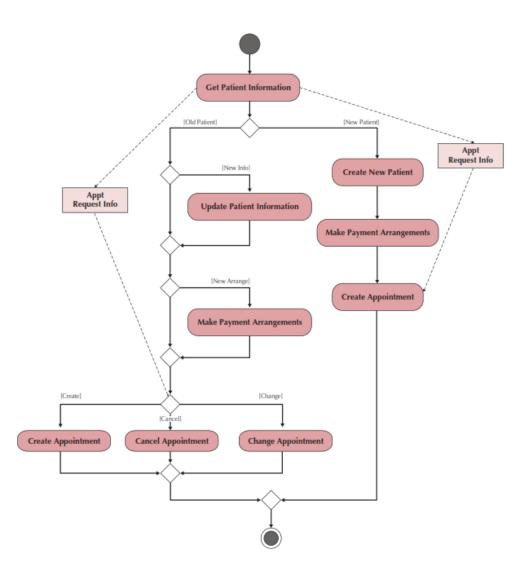
# SEVEN TYPES OF CONTROL NODES

- Initial node: the beginning of the set of actions/activities
- Final-activity node: stops all actions/activities
- Final-flow node: stops one execution path but allows others to continue
- Decision node: represents a test to determine which path to use to continue (based on a guard condition)
- Merge node: rejoins mutually exclusive execution paths
- Fork node: separates a single execution path into one or more parallel paths Join node: rejoins parallel execution paths

# ACTIVITY DIAGRAM SYMBOLS

<ul><li>An action:</li><li>Is a simple, nondecomposable piece of behavior.</li><li>Is labeled by its name.</li></ul>	Action
An activity: Is used to represent a set of actions. Is labeled by its name.	Activity
<ul> <li>An object node:</li> <li>Is used to represent an object that is connected to a set of object flows.</li> <li>Is labeled by its class name.</li> </ul>	Class Name
A control flow: Shows the sequence of execution.	
<ul><li>An object flow:</li><li>Shows the flow of an object from one activity (or action) to another activity (or action).</li></ul>	
An initial node: Portrays the beginning of a set of actions or activities.	
<ul><li>A final-activity node:</li><li>Is used to stop all control flows and object flows in an activity (or action).</li></ul>	۲
A final-flow node: Is used to stop a specific control flow or object flow.	$\otimes$
<ul> <li>A decision node:</li> <li>Is used to represent a test condition to ensure that the control flow or object flow only goes down one path.</li> <li>Is labeled with the decision criteria to continue down the specific path.</li> </ul>	[Decision Criteria]
<ul> <li>A merge node:</li> <li>Is used to bring back together different decision paths that were created using a decision node.</li> </ul>	
A fork node: Is used to split behavior into a set of parallel or concurrent flows of activities (or actions)	↓ ↓ ↓
A join node: Is used to bring back together a set of parallel or concurrent flows of activities (or actions)	$\downarrow \downarrow$
A swimlane: Is used to break up an activity diagram into rows and columns to assign the individual activities (or actions) to the individuals or objects that are responsible for executing the activity (or action)	Swimlane

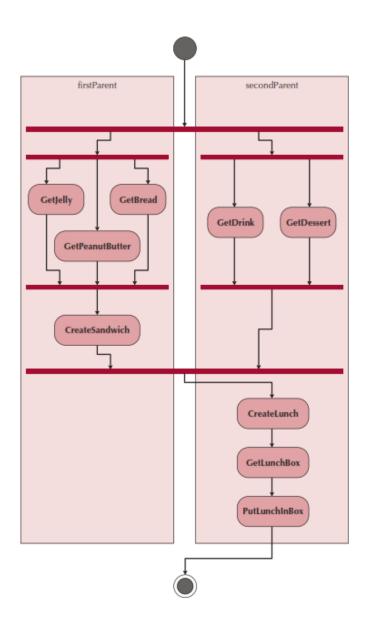
# SAMPLE ACTIVITY DIAGRAM



# SWIM LANES

Used to assign responsibility to objects or individuals who actually perform the activity

- Represents a separation of roles among objects
- Can be drawn horizontally or vertically



# GUIDELINES FOR ACTIVITY DIAGRAMS

- 1. Set the scope of the activity being modeled
- 2. Identify the activities; connect them with flows
- 3. Identify any decisions that must be made
- 4. Identify potential parallelism in the process
- 5. Draw the activity diagram

# CREATING AN ACTIVITY DIAGRAM

Choose a business process identified previously
Review the requirements definition and use-case diagram
Review other documentation collected thus far

Identify the set of activities used in the business process

- Identify control flows and nodes
- Identify the object flows and nodes
- Lay out & draw the diagram (minimize crossing lines)

# SUMMARY

#### Presented in this unit:

- The identification of business processes using use-case diagrams and descriptions
- Modeling business processes with activity diagrams
- How to create the documentation of use-cases and use-case descriptions
- How to verify and validate the business processes and functional models