MIS 5206
Protection of
Information Assets
Unit/Class #1b

Understanding an Organization's Risk Environment



#### Readings

- Vacca Chapter 1 "Information Security in the Modern Enterprise"
- Vacca Chapter 2 "Building a Secure Organization"
- NIST Reading 1: "Framework for Improving Critical Infrastructure Cybersecurity"
- ISACA Risk IT Framework, pp. 9-30

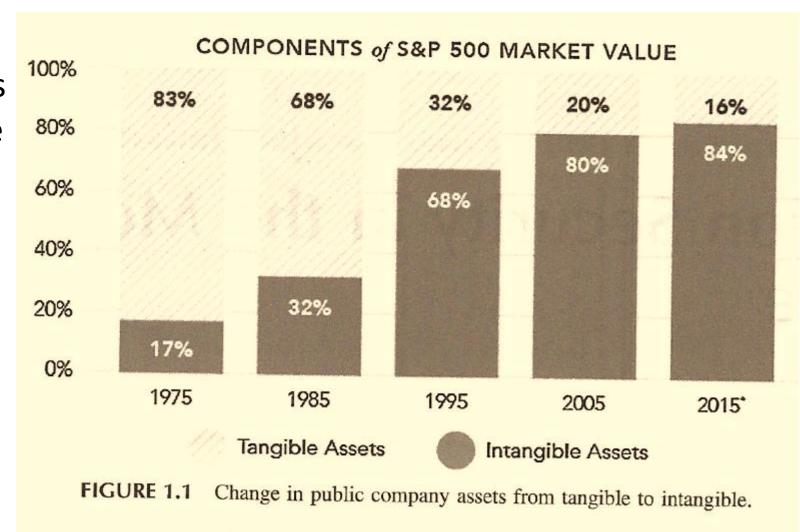


- Business context for data and information security
- Key concepts
  - Confidentiality, Integrity,
     Availability
  - Threats
  - Vulnerabilities
  - Risks
  - Risk mitigations
- Critical infrastructure
- Risk management standards and frameworks
- Next class

#### The value of business' data is at a peak

"A generation ago the asset base of US public companies was more than 80% tangible property" (e.g. raw materials, real estate, railroad cars...)

"Today... intangibles... account for more than 80% of listed company value"



Vacca 3<sup>rd</sup> Edition, pp. 3-4

# Information Security Transformation

## 1970 data security examples

Guarding the photocopier
Watching who went in and out of the front door

## Today's data security must consider

Devices able to grab gigabytes of data and move them anywhere in the world in an instant

Laptops, tablets and smartphones with direct connection to company data are endpoints in a global network, creating thousands to millions of "front doors" leaving industry at its most vulnerable





## One thing has not changed over the years...

Human beings remain the primary vector for loss of corporate value

**AND** 

Humans also control the processes and technologies central to information security function that preserves corporate value



## Key concepts

Information security means protecting information and information systems from:

- Unauthorized access, use, disclosure
   Confidentiality breaches
- Unauthorized modification or destruction
   Integrity breaches
- Disruption of timely and reliable access to and use of information
   Availability breaches

#### **Key concepts**

**Threat** 



Potential for the occurrence of a harmful event such as a cyber attack

o la company de la company de

**Vulnerability** 

Weakness that makes targets susceptible to an attack

Risk



Potential of loss from an attack

**Risk Mitigation** 

Strategy for dealing with risk



#### What is a threat?

**Physical** 

#### Any thing that has the potential to lead to:

- Unauthorized access, use, disclosure
- Unauthorized modification or destruction
- Disruption of timely reliable access & use of information

...of an enterprises' information and information systems

Technical

#### What is a threat...

Threats to information and information systems include:

Purposeful attacks ("Human malicious")

Human errors ("Human ignoramus")

Structural Failures

Environmental disruptions



#### Taxonomy of threat sources

- 1. Adversarial
- 2. Accidental
- 3. Structural
- 4. Environmental

NIST SP 800-30r1 "Guide for Conducting Risk Assessments" page 66

Type of Threat Source	Description	Characteristics	
ADVERSARIAL - Individual - Outsider - Insider - Trusted Insider - Privileged Insider - Group - Ad hoc - Established - Organization - Competitor - Supplier - Partner - Customer - Nation-State	Individuals, groups, organizations, or states that seek to exploit the organization's dependence on cyber resources (i.e., information in electronic form, information and communications technologies, and the communications and information-handling capabilities provided by those technologies).	Capability, Intent, Targeting	
ACCIDENTAL - User - Privileged User/Administrator	Erroneous actions taken by individuals in the course of executing their everyday responsibilities.	Range of effects	
STRUCTURAL - Information Technology (IT) Equipment - Storage - Processing - Communications - Display - Sensor - Controller - Environmental Controls - Temperature/Humidity Controls - Power Supply - Software - Operating System - Networking - General-Purpose Application - Mission-Specific Application	Failures of equipment, environmental controls, or software due to aging, resource depletion, or other circumstances which exceed expected operating parameters.	Range of effects	
ENVIRONMENTAL  - Natural or man-made disaster  - Fire  - Flood/Tsunami  - Windstorm/Tornado  - Hurricane  - Earthquake  - Bombing  - Overrun  - Unusual Natural Event (e.g., sunspots)  - Infrastructure Failure/Outage  - Telecommunications  - Electrical Power	Natural disasters and failures of critical infrastructures on which the organization depends, but which are outside the control of the organization.  Note: Natural and man-made disasters can also be characterized in terms of their severity and/or duration. However, because the threat source and the threat event are strongly identified, severity and duration can be included in the description of the threat event (e.g., Category 5 hurricane causes extensive damage to the facilities housing mission-critical systems, making those systems unavailable for three weeks).	Range of effects	

f Threat Source	Description  Individuals, groups, organizations, or states that seek to exploit the organization's dependence on cyber	Characteristics Capability, Intent, Targeting
ual sider der sted Insider sileged Insider noc ablished ization npetitor plier ther -State	resources (i.e., information in electronic form, information and communications technologies, and the communications and information-handling capabilities provided by those technologies).	



NIST SP 800-30r1 "Guide for Conducting Risk Assessments", page 66

#### Anatomy of an Attack

I. Social engineering techniques target specific individuals

Spear-phishing is a common technique used to lure targeted users into downloading initial-stage malware.

Threat landscape

#### II. Establish a beachhead

Initial-stage malware executes shellcode and calls home for further instructions.

#### III. Infiltration

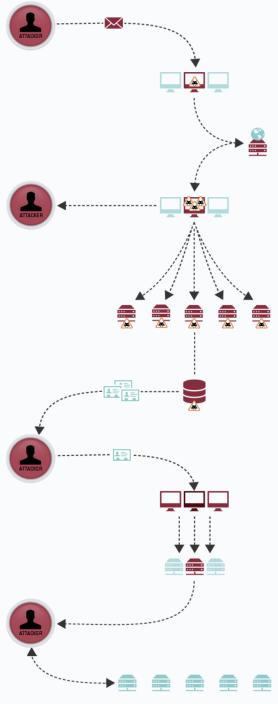
Custom executables with objective-specific malware is downloaded. Remote commands are executed according to attacker objectives.

#### IV. Peristence

Attackers wait for opportune attack times. "Sleep" commands are often executed between "run" commands to avoid detection.

(McAfee, 2011)

V. Accomplish Objectives (data harvesting, sabotage, and more) Remote commands issued to extract data, modify applications, or sabotage systems.



- 1. Attacker sends spear fishing e-mail
- 2. Victim opens attachment
  - Custom malware is installed

#### Anatomy of an Attack

(MANDIANT, 2015)

- 3. Custom malware communicates to control web site
  - Pulls down additional malware

#### Threat landscape

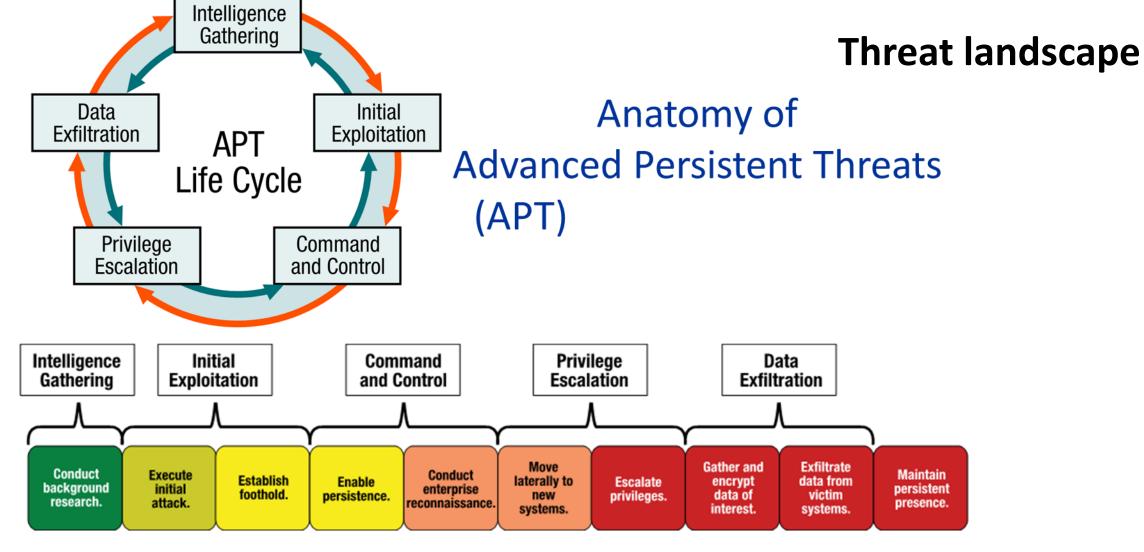
- 4. Attacker establishes multiple backdoors
- 5. Attacker accesses system
  - Dumps account names and passwords from domain controller
- 6. Attacker cracks passwords
  - Has legitimate user accounts to continue attack undetected
- 7. Attacker reconnaissance
  - Identifies and gathers data
- 8. Data collected on staging server
- 9. Data exfiltrated

10. Attacker covers tracts

• Deletes files

Can return any time

Advanced threats usually maintain remote access to target environments for 6-18 months before being detected (i.e. they are persistent)



Advanced threats usually maintain remote access to target environments for 6-18 months before being detected

### Taxonomy of cybersecurity threat sources

Type of Threat Source	Description	Characteristics
ACCIDENTAL - User - Privileged User/Administrator	Erroneous actions taken by individuals in the course of executing their everyday responsibilities.	Range of effects

NIST SP 800-30r1 "Guide for Conducting Risk Assessments", page 66







COMPUTER OPERATOR ERRORS



DATA ENTRY (INPUT) ERRORS



UPDATE OF WRONG FILE



PHYSICAL DAMAGE TO DISK



MISPLACED DISK FILES



UNLOCKED TRASH CONTAINERS



TRUSTING MALICIOUS PEOPLE

### Taxonomy of cybersecurity threat sources

Type of Threat Source	Description	Characteristics		
STRUCTURAL - Information Technology (IT) Equipment - Storage - Processing - Communications - Display - Sensor - Controller - Environmental Controls - Temperature/Humidity Controls - Power Supply - Software - Operating System	Failures of equipment, environmental controls, or software due to aging, resource depletion, or other circumstances which exceed expected operating parameters.	Range of effects		

NIST SP 800-30r1 "Guide for Conducting Risk Assessments", page 66

MIS 5206 Protecting Information Assets

General-Purpose Application
 Mission-Specific Application

Networking

# Structural Threat Examples

- Air conditioning failure
- Building collapse
- Water and sewer pipe breaks
- Failure of computer hardware
- Failure of fire alarms or smoke detectors
- Gas line explosions
- Power outages (brownouts, blackouts, transients, spikes, sags and power surges)
- ..

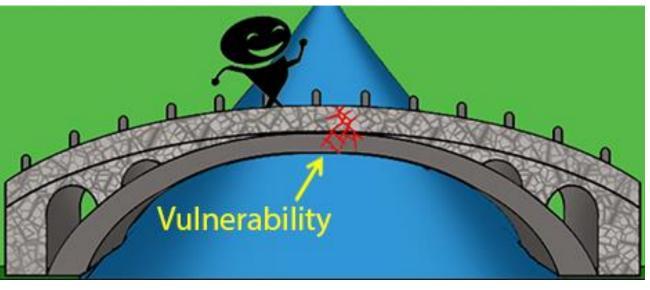
### Taxonomy of cybersecurity threat sources

Type of Threat Source	Description	Characteristics
ENVIRONMENTAL - Natural or man-made disaster - Fire - Flood/Tsunami	Natural disasters and failures of critical infrastructures on which the organization depends, but which are outside the control of the organization.	Range of effects
- Windstorm/Tornado - Hurricane - Earthquake - Bombing - Overrun - Unusual Natural Event (e.g., sunspots) - Infrastructure Failure/Outage - Telecommunications	Note: Natural and man-made disasters can also be characterized in terms of their severity and/or duration. However, because the threat source and the threat event are strongly identified, severity and duration can be included in the description of the threat event (e.g., Category 5 hurricane causes extensive damage to the facilities housing mission-critical systems, making those systems unavailable for three weeks).	

NIST SP 800-30r1 "Guide for Conducting Risk Assessments", page 66

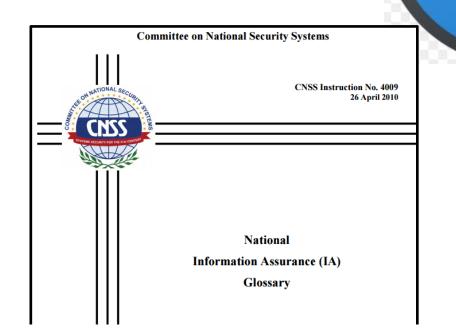
- Electrical Power





#### What is a Vulnerability?

Any unaddressed susceptibility to a Adversarial, Accidental, Structural or Environmental threat is an information security vulnerability



Weakness in an information system, system security procedures, internal controls, or implementation that could be exploited or triggered by a threat source.

#### Vulnerabilities

#### Inadequacies in any of these areas:

ID	FAMILY	ID	FAMILY
<u>AC</u>	Access Control	<u>PE</u>	Physical and Environmental Protection
<u>AT</u>	Awareness and Training	<u>PL</u>	Planning
<u>AU</u>	Audit and Accountability	<u>PM</u>	Program Management
<u>CA</u>	Assessment, Authorization, and Monitoring	<u>PS</u>	Personnel Security
<u>CM</u>	Configuration Management	<u>PT</u>	PII Processing and Transparency
<u>CP</u>	Contingency Planning	<u>RA</u>	Risk Assessment
<u>IA</u>	Identification and Authentication	<u>SA</u>	System and Services Acquisition
<u>IR</u>	Incident Response	<u>sc</u>	System and Communications Protection
MA	Maintenance	<u>SI</u>	System and Information Integrity
MP	Media Protection	<u>SR</u>	Supply Chain Risk Management

NIST Special Publication 800-53
Revision 5

#### Security and Privacy Controls for Information Systems and Organizations

JOINT TASK FORCE

This publication is available free of charge from: https://doi.org/10.6028/NIST.SP.800-53r5

September 2020

INCLUDES UPDATES AS OF 12-10-2020; SEE PAGE XVII



U.S. Department of Commerce Wilbur L. Ross, Jr., Secretary

National Institute of Standards and Technology Walter Copan, NIST Director and Under Secretary of Commerce for Standards and Technology

#### What is a Risk?

A measure of the potential impact of a threat resulting from an exploitation of a vulnerability

Potential loss resulting from unauthorized:

- Access, use, disclosure
- Modification
- Disruption or destruction...of an enterprises' information

Can be expresses in quantitative and qualitative terms

Physical

**Technical** 

Administrative (organizational, governance)

#### Information security risks

#### Economic impact and financial loss

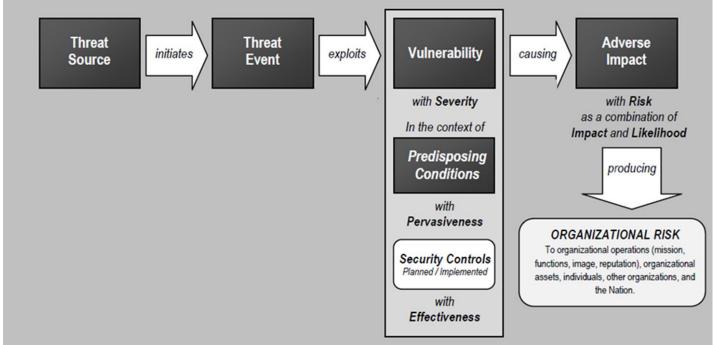
- Replacement costs (software, hardware, other)
- Backup restoration and recovery costs
- Reprocessing, reconstruction costs
- Theft/crime (non-computer, computer)



- Loss of life
- Losses due to fraud, theft, larceny, bribery
- Impact of
  - lost competitive edge
  - lost data
  - lost time
  - lost productivity
  - lost business
- Bankruptcy
- Business interruption
- Frustration
- III will
- Injury
- Impacts of inaccurate data

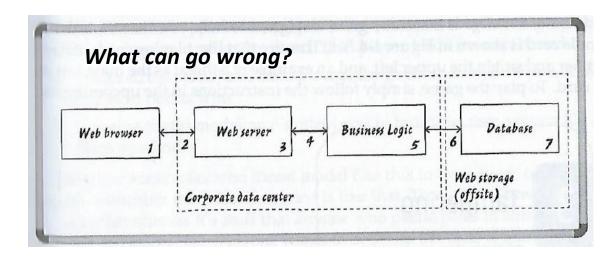


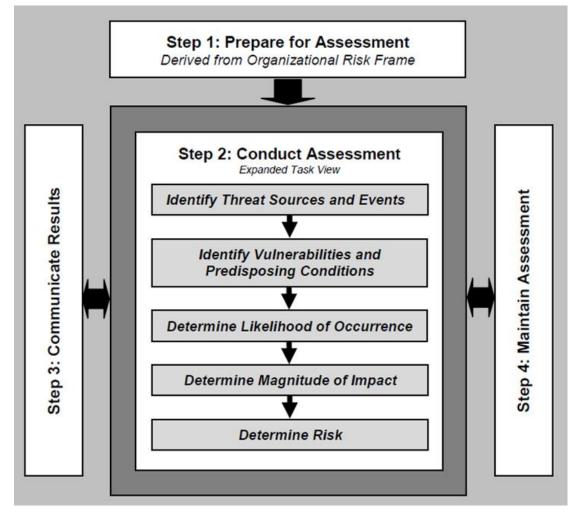
Туре	Threat Agent	Can exploit this vulnerability	Resulting in this impact
Physical	Fire	Lack of fire extinguishers	Facility and computer damage, and possible loss of life
Physical	Intruder	Lack of security guard	Broken windows and stolen computers and devices
Technical	Contractor	Lax access control mechanisms	Stolen trade secrets
Technical	Malware	Lack of antivirus software	Virus infection
Technical	Hacker	Unprotected services running on a server	Unauthorized access to confidential information
Administrative	Employee	Lack of training	Unauthorized distribution of sensitive information
Administrative	Employee	Lack of auditing	Uncontrolled invalid modifications to decision support data



NIST SP 800-30r1 "Guide for Conducting Risk Assessments", page 21

## Process for Assessing IT risk





NIST SP 800-30r1 "Guide for Conducting Risk Assessments", page 32

#### Quantitative definition of risk

#### financial method

Risk = Impact × Probability

 Risk is an "expected value", which is a quantitative measure of impact a threat event would have on the organization times the probability that it might happen

Annualize Loss Expectancy (ALE) = Single Loss Expectancy (SLE) X Annualized Rate of Occurrence (ARO)

**ALE = SLE X ARO** 

**Single Loss Expectancy (SLE)** = Asset value X Exposure factor

- Calculations of SLE consider such things as:
  - replacement cost of the asset
  - opportunity cost of delays because asset is no longer available
  - cost for purchasing credit monitoring for customers
  - fines and other economic impacts of the loss of confidentiality, integrity and availability of the information or information system
- Exposure factor is the % damage that a realized threat would have on the asset

**Annual Rate of Occurrence (ARO)** is a probability indicating how many times this is expected in one year?

#### Risk Management Techniques

Once threats and risks are identified, each risk can be managed by:

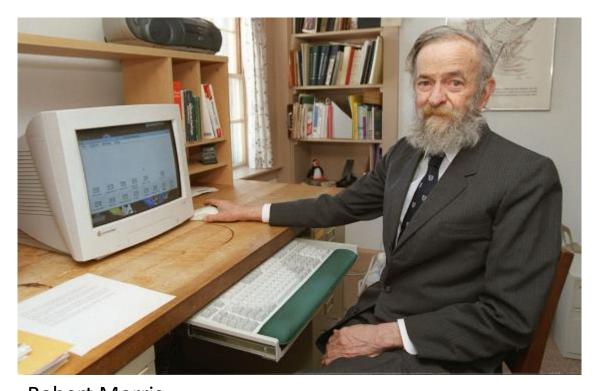
- 1. Avoidance
- 2. Acceptance
- 3. Transfer
- 4. Mitigation ("Controls")

#### How can we make a computer 100% secure?

#### 3 Golden Rules to ensure computer security:

- 1. Do not own a computer
- 2. Do not power it on
- 3. Do not use it

Cryptographer who helped develop the Unix computer operating system, which controls many of the world's computers and touches almost every aspect of modern life



Robert Morris
Chief Scientist, National Security Agency's (NSA) National Computer
Security Center, 1986-1994

#### Risk mitigations — Which are physical, technical and administrative controls?

- Antivirus software
- Authentication/authorization servers
- Biometrics (thumbprints, retina scans, voice, face)
- Callback modems
- Canine patrols
- Card-activated locks
- Certificate revocation list
- Code of sanctions against vendors/suppliers/contractors
- Color-coded ID badges
- Content scanners
- Electronic scanning devices
- Encoded data (cryptography; public key infrastructure, private key infrastructure
- Fences
- Role-based access control
- Segregation of duties
  - MIS 5206 Protecting Information Assets

- Redundant data center
- Corporate code of conduct
- Internal audit
- Grounds lighting
- Intrusion detection software
- Locked doors, terminals
- Motion-detection devices
- Firewalls
- Change management
- Penetration testing
- Placement of authentication / authorization / database / accounting servers in secure location
- Receptionists
- Residue controls disintegrator / shredders
- Secure file wipes
- Secure passwords
- Single sign-on
- Environmental controls (air conditioners, humidifiers)

#### Risk mitigations – Physical – Technical - Administrative

- Antivirus software
- Authentication/authorization servers
- Biometrics (thumbprints, retina scans, voice, face)
- Callback modems
- Canine patrols
- Card-activated locks
- Certificate authority
- Code of sanctions against vendors/suppliers/contractors
- Color-coded ID badges
- Content scanners
- Electronic scanning devices
- Encoded data (cryptography; public key infrastructure, private key infrastructure
- Fences
- Role-based access control
- Segregation of duties
- Redundant data center

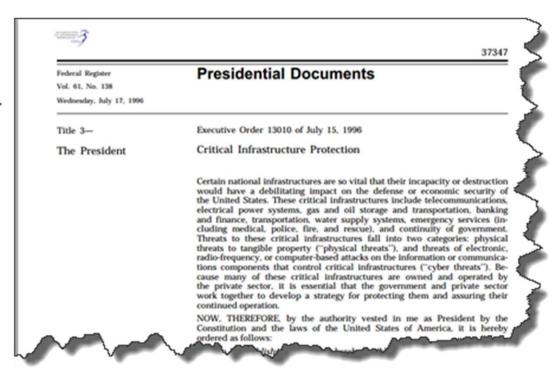
- Corporate code of conduct
- Internal audit
- Grounds lighting
- Intrusion detection software
- Locked doors, terminals
- Motion-detection devices
- Network Firewalls
- Change management
- Penetration testing
- Placement of authentication / authorization / database / accounting servers in secure location
- Receptionists
- Residue controls disintegrator / shredders
- Secure file wipes
- Secure passwords
- Single sign-on
- Environmental controls (air conditioners, humidifiers)

#### **Critical Infrastructure**

1996 Presidential Executive Order identified critical infrastructure needing protection...

"Certain national infrastructures are so vital that their incapacity or destruction would have a debilitating impact on the defense or economic security of the United States"

- 1. Water supply systems
- 2. Transportation
- 3. Gas and oil storage and transport
- 4. Telecommunications
- 5. Electrical power systems
- 6. Banking and finance
- 7. Emergency services
- 8. Continuity of government



#### 1993 World Trade Center bombing

Part of terrorism in the United States



Underground damage after the bombing

ocation World Trade Center

New York City, New York, U.S.

Coordinates 40.711452°N 74.011919°W

Date February 26, 1993; 26 years

ago

12:17:37 p.m. (UTC-05:00)

Target World Trade Center

Attack type Truck bombing, mass murder

Deaths

Injured 1,042

Perpetrators Ramzi Yousef, Eyad Ismoil, and

co-conspirators

Motive American foreign policy

U.S. support for Israel

Presidential Policy Directive on Critical Infrastructure Security and Resilience (PPD-21) issued in 2013 identified...

#### 16 U.S. Critical Infrastructure Sectors needing protection

**Transportation** 



Commercial Facilities



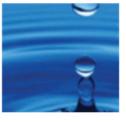
Energy



Healthcare and Public Health



Water and Wastewater Systems



Nuclear Reactors, Materials, and Waste



Chemical



Information Technology



**Dams** 



Defense Industrial Base



Government Facilities



Food and Agriculture



Emergency Services



Communications



Critical Manufacturing



Financial Services



https://www.cisa.gov/critical-infrastructure-sectors
https://www.cisa.gov/critical-infrastructure-sectors

## Critical Infrastructure Information —data that can be used in either physical or computer-based attack that directly or indirectly

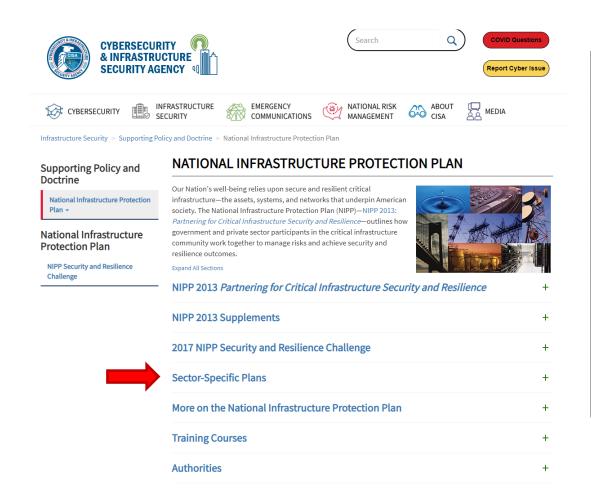
- Affects viability of a facility or critical infrastructure
- Threatens public health or safety
- Harms commerce
- Violates governmental laws

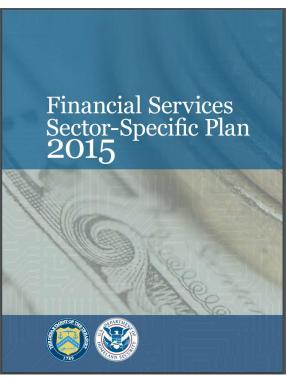
**Protected System** —any physical or computer-based system, information or data, process or procedure that directly or indirectly affects the viability of a facility or critical infrastructure



### Critical Infrastructure Sector-Specific Plan

Each sector has a sector-specific plan that details how the National Infrastructure Protection Plan is implemented through government and private sector partnerships to work together to manage risks and achieve security and resilience outcomes





#### Financial Services Sector-Specific Plan 2015 **Table of Contents** Introductory Comments Deposit, Consumer Credit, and Payment Systems Products. Credit and Liquidity Products.. Investment Products. Risk Transfer Products (Including Insurance) ... Financial Services Sector Coordinating Council for Critical Infrastructure Protection and Financial and Banking Information Infrastructure Committee Structure .. Strategic Framework Achieving Sector Goals Information Sharing Appendix A: Contribution of Sector Priorities to the Joint National Priorities and NIPP Goals..19

### Financial Services Sector-Specific Plan 2015

Information Sharing								
GOAL 1	Implement and maintain structured routines for sharing timely and actionable information related to cybersecurity and physical threats and vulnerabilities among firms, across sectors of industry, and between the private sector and government.							
PRIORITY	<ol> <li>Improve the timeliness, quality, and reach of threat and trend information shared within the sector, across sectors, and between the sector and government.</li> <li>Address interdependencies by expanding information sharing with other sectors of critical infrastructure and international partners.</li> </ol>							
	<ol> <li>Accelerate the sharing of information through structured information sharing processes and routines.</li> </ol>							

Best Practices							
GOAL 2	Improve risk management capabilities and the security posture of firms across the Financial Services Sector and the service providers they rely on by encouraging the development and use of common approaches and best practices.						
PRIORITY	<ol> <li>Promote sector-wide usage of the NIST Cybersecurity Framework, including among smaller and medium sized institutions.</li> <li>Encourage the development and use of best practices for managing third-party risk.</li> </ol>						

Incident Response and Recovery							
GOAL 3	Collaborate with the homeland security, law enforcement, and intelligence communities; financial regulatory authorities; other sectors of industry; and international partners to respond to and recover from significant incidents.						
PRIORITY	<ol> <li>Streamline, socialize, and enhance the mechanisms and processes for responding to incidents that require a coordinated response.</li> <li>Routinely exercise government and private sector incident response processes.</li> </ol>						

Policy Support							
GOAL 4	Discuss policy and regulatory initiatives that advance infrastructure security and resilience priorities through robust coordination between government and industry.						
PRIORITY	<ol> <li>Identify, prioritize, and support government research and development funding for critical financial infrastructure protection.</li> <li>Identify and support policies that enhance critical financial infrastructure security and resilience, including a more secure and resilient Internet.</li> <li>Encourage close coordination among firms, financial regulators, and executive branch agencies to inform policy development efforts.</li> </ol>						

#### Critical Infrastructure Sectors



# Transportation sector - examples

# Frequent Hacks Into Highway Dynamic Message Signs







# Even "Isolated" Legacy Systems Are Vulnerable

14 Year Old Boy Derails Polish Trams, January 2008







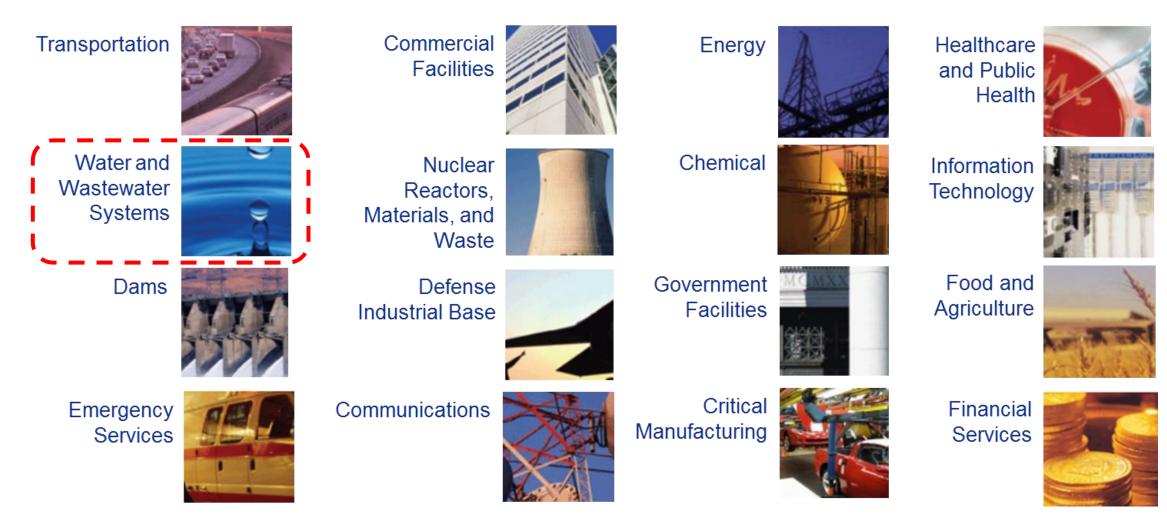
- 4 light rail trains derailed, 12 people hurt
- Used modified television remote controller
- Locks disabling switch when vehicle present not installed

# Cyber Security is One of the Most Serious Potential Risks in Transportation

- Increasing dependence on information systems and networks
- Risks are significant and growing
- Need a comprehensive approach
- Need a culture/ecosystem of cyber security (like fire safety)
- Cyber security is necessary for transportation <u>mobility</u> and <u>safety!</u>



### Critical Infrastructure Sectors



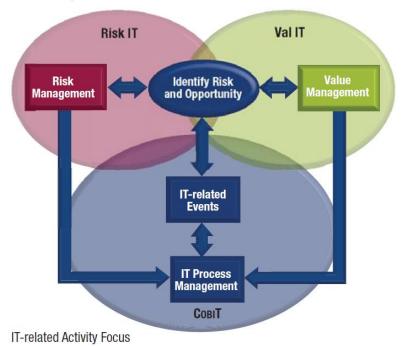
### Water/Wastewater sector – Attack example 2001

Vitek Boden worked for Hunter Watertech, an Australian firm that installed SCADA radio-controlled sewage equipment for the Maroochy Shire Council in Queensland, Australia (a rural area of great natural beauty and a tourist destination)

- Applied for a job with the Maroochy Shire Council
- Walked away from a "strained relationship" with Hunter Watertech
- The Council decided not to hire him
- Boden decided to get even with both the Council and his former employer
- Maroochy Shire Council had no existing information security policies, procedures, nor cyber security defenses
- On at least 46 occasions Boden issued radio commands to the sewage equipment
  - Caused 800,000 liters of raw sewage to spill out into local parks, rivers, and the grounds of a Hyatt Regency hotel
  - Marine life died, the creek water turned black, the stench was unbearable for residents



#### Business Objective—Trust and Value—Focus



## ISACA's RiskIT Framework

- ISACA's Risk IT Framework is useful to guide an organization's approach to trading IT Risk for IT value
- Also guides implementing IT governance in enterprises adopting COBIT as their IT governance framework for risk management and control
- COBIT

Control OBjectives for Information and related Technologies

\_\_ IT governance framework and supporting toolset enabling managers to bridge the gap between business risks, risk control requirements, and technical issues

#### The RiskIT Framework

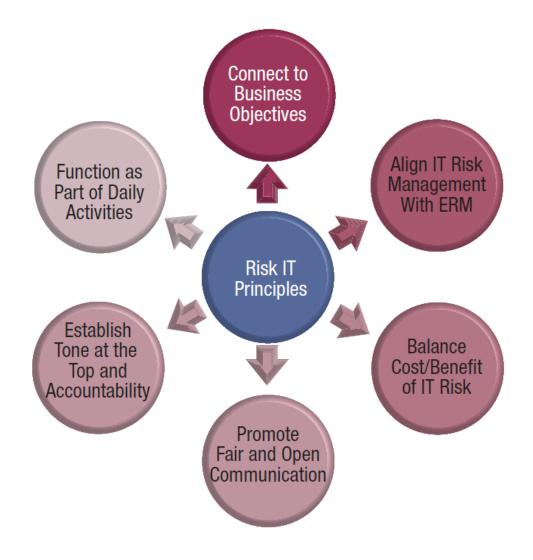
Groups key activities into three domains

#### Provides guidance on:

- Key activities within each process,
- Responsibilities for the process, information flows between processes
- Performance management of the process



#### The RiskIT Framework



The Risk IT framework is about trading off IT value with IT risk—in other words... business risk related to the use of IT



# ISO/IEC 27001 Standard

Considered a leading example of risk management for information security

- Created in 2005 and updated in 2013 by agreement between
  - International Organization for Standardization (ISO)
  - International Electro-technical Commission (IEC)
- Specific requirements for security management systems and controls
- Firms can apply to be audited and certified as ISO/IEC 27001 compliant

# Federal Information Security Management Act (FISMA) of 2002 Federal Information Security Modernization Act (FISMA) of 2014

Recognize importance of information security to the economy and national security

- Require each government agency to provide information security
  - For information and information systems supporting their operations and assets
    - Including those provided or managed by another agency, contractors, or other source



Other short titles

Confidential Information Protection and Statistical Efficiency Act of 2002

Long title

An Act to strengthen Federal Government information security, including through the requirement for the development of mandatory information security risk management

standards.

Acronyms (colloquial) FISMA

Nicknames

E-Government Act of 2002



#### FISMA - Federal Information Security Management Act defines

#### "Information security" as protection of...

- Confidentiality, integrity, and availability ("CIA") of data and information
- Data, information and information systems from unauthorized...
  - Access, use, disclosure = **Confidentiality**
  - Modification = Integrity
  - Disruption or destruction = Availability

#### What is NIST?



- Non-regulatory agency of the United States Department of Commerce
- Measurement standards laboratory

**Mission:** Promote innovation and industrial competitiveness

- NIST's activities organized as laboratory programs:
  - Nanoscale Science and Technology, Engineering, Neutron Research, Material Measurement, Physical Measurement...
  - Information Technology

FISMA made NIST is responsible for developing standards, guidelines, and associated methods and techniques for providing adequate information security for all agency operations and assets (excluding national security systems)

NIST Special Publication 800-39



Managing Information Security Risk

Organization, Mission, and Information System View

U.S. Department of Commerce

JOINT TASK FORCE
TRANSFORMATION INITIATIVE

#### INFORMATION SECURITY

Computer Security Division Information Technology Laboratory National Institute of Standards and Technology Gaithersburg, MD 20899-8930

March 2011

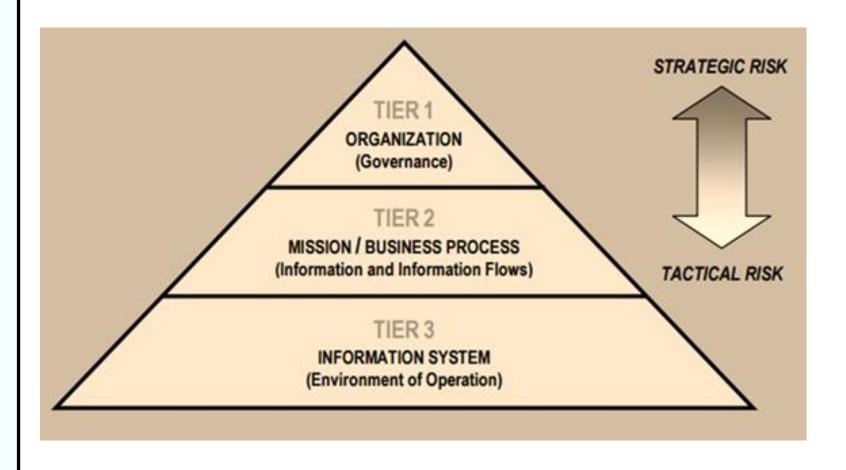


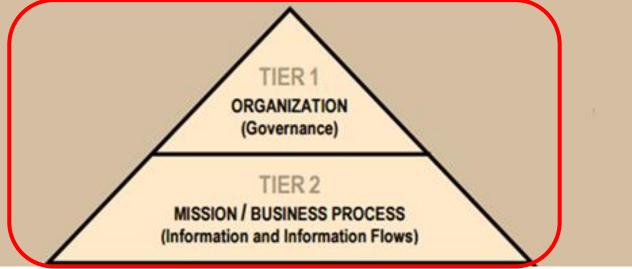
U.S. Department of Commerce

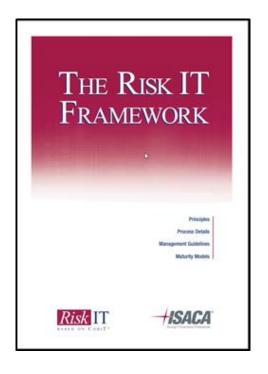
Gary Locke, Secretary

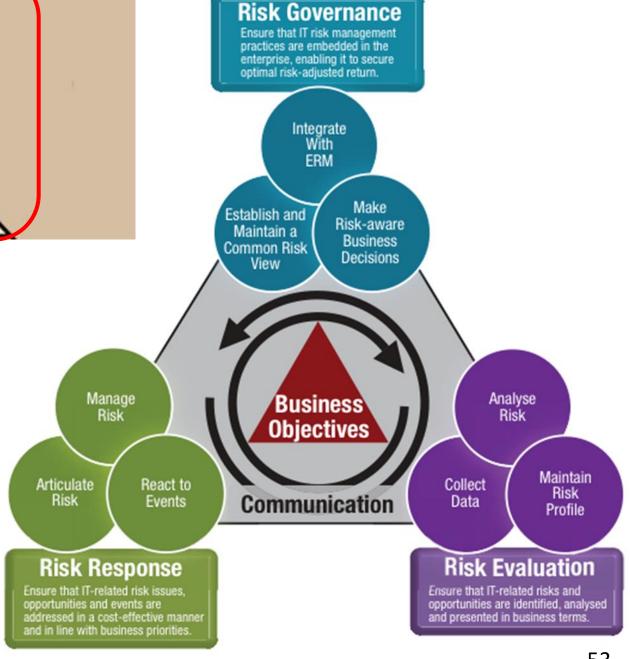
National Institute of Standards and Technology

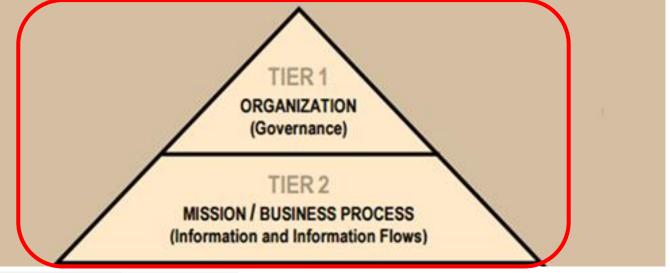
Patrick D. Gallagher, Director

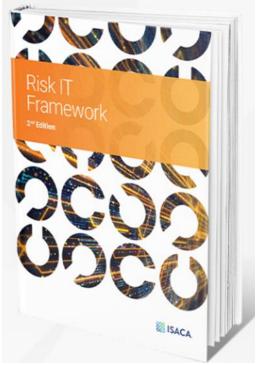






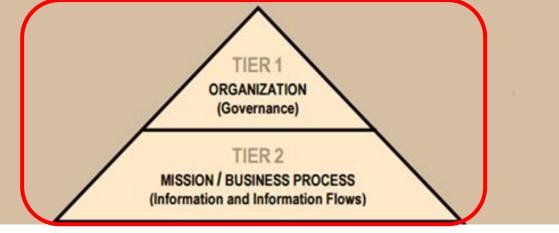




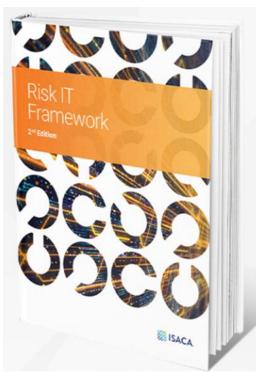


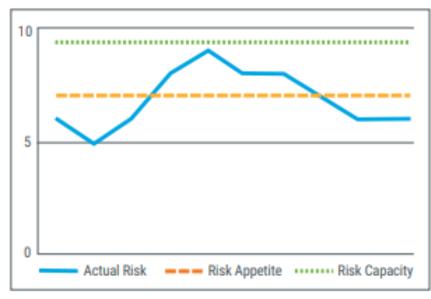


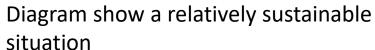
MIS 5206 Protecting Information Assets



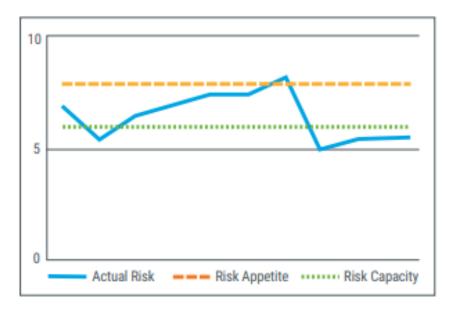
- Risk Capacity = "objective magnitude or amount of loss than an enterprise can tolerate without risking its continued existence"
- Risk Appetite "generally reflects a board or management decision regarding how much risk is desirable"





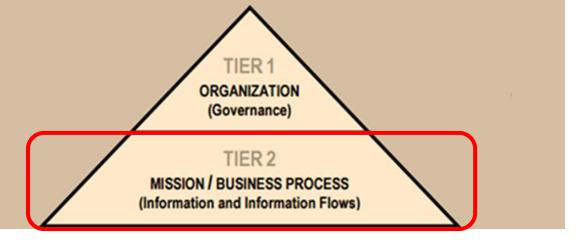


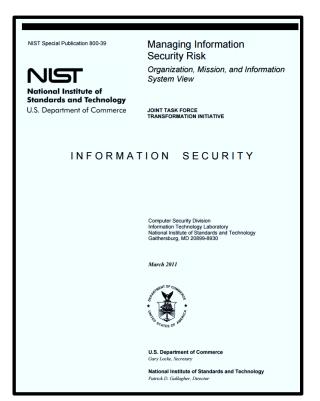
- Risk appetite is lower than risk capacity
- Actual risk exceeds risk appetite, but remains below risk capacity



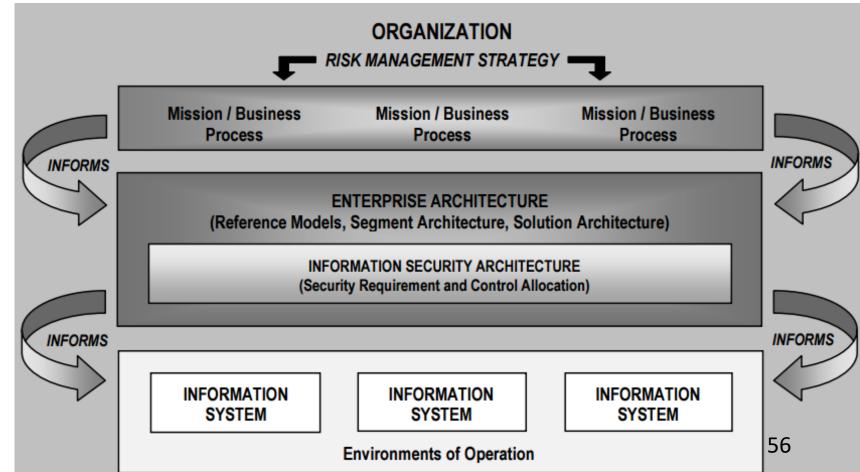
#### Diagram show an unsustainable situation

- Risk appetite is defined by management as a level beyond risk capacity (i.e. management is OK to accept risk and absorb loss
- Actual risk routinely exceeds risk capacity, despite remaining below risk appetite level most of the time





MIS 5206 Protecting Information Assets



### NIST Cybersecurity Framework

Framework for Improving Critical Infrastructure Cybersecurity

Version 1.1

National Institute of Standards and Technology

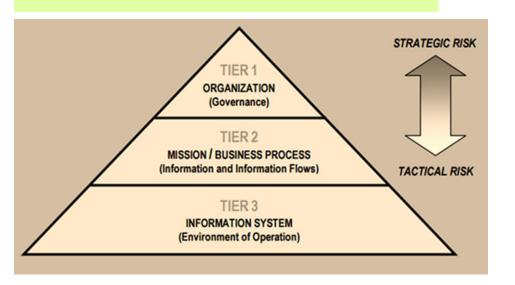
April 16, 2018

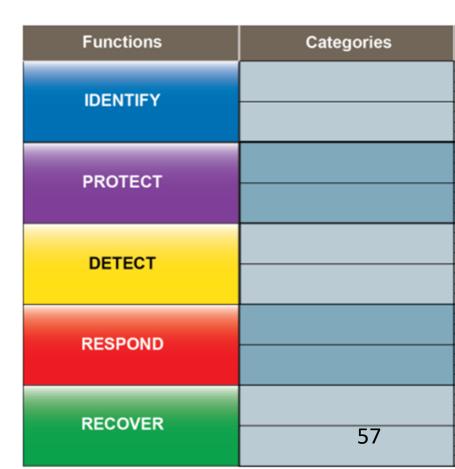
Refers to and builds on many principles of the ISO/IEC 27001 standard (and others)

Goes way beyond IT and physical security environment

...by also including:

- Governance and management
- Staff policies and procedures
- Training
- Supply chain management





### NIST Cybersecurity Framework



### Framework for Improving Critical Infrastructure Cybersecurity

Version 1.1

National Institute of Standards and Technology

April 16, 2018



### NIST Cybersecurity Framework

#### Cybersecurity Maturity Model Certification (CMMC) levels

tion que tifier	Function	Category Unique Identifier	Category				LEVEL 4	
ID	Identify	ID.AM	Asset Management	]		LEVEL 3	REVIEWED	
		ID.BE	Business Environment	LEVEL 2 LEVEL 1 DOCUMENTED	MANAGED	I		
		ID.GV	Governance			•		
		ID.RA	Risk Assessment		DOCUMENTED	3 PROCESSES	4 PROCESSES	
		ID.RM	Risk Management Strategy	PERFORMED			Each prace	
		ID.SC	Supply Chain Risk Management		2 PROCESSES	<ul> <li>Each practice is</li> </ul>	document lower leve	
PR P	Protect	PR.AC	Identity Management and Access Control	<ul><li>O PROCESSES</li><li>✓ Select practices are</li></ul>	<ul> <li>Each practice is documented, including Level 1 practices.</li> <li>A policy exists that includes all activities.</li> </ul>	documented, including lower levels.		
		PR.AT	Awareness and Training			lower levels.	A policy e covers all	
		PR.DS	Data Security	documented where		A policy exists that covers all activities.	COVETS all	
		PR.IP	Information Protection Processes and Procedures	required.			A plan exi includes a	
		PR.MA	Maintenance			A plan exists, is		
		PR.PT	Protective Technology			maintained, and resourced that include:	Activities	
DE	Detect	DE.AE	Anomalies and Events			all activities.	and meas effectiver	
		DE.CM	Security Continuous Monitoring				(results of	
		DE.DP	Detection Processes	]			are share	
RS	Respond	RS.RP	Response Planning				level man	
		RS.CO	Communications	Is used				
		RS.AN	Analysis					
		RS.MI	Mitigation		d to assess an organization's c			
		RS.IM	Improvements	canabil	itu maturitu l	loval and ra	60 m m	
RC	Recover	RC.RP	Recovery Planning	_ capabiii	ity maturity l	evei, una re	COMM	
		RC.IM	Improvements	improvi	vomant			

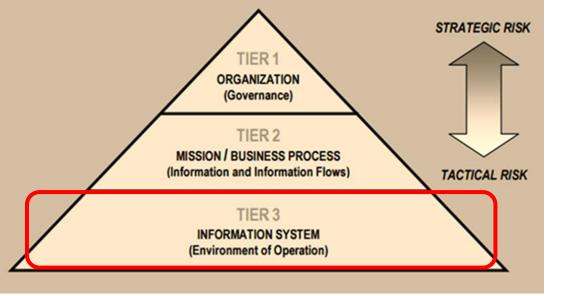
L 4 **OPTIMIZING** 5 PROCESSES Each practice is documented, including ractice is lower levels. ented, including evels. ✓ A policy exists that covers all activities. exists that all activities. A plan exists that includes all activities. exists that s all activities. Activities are reviewed and measured for es are reviewed effectiveness. asured for eness. There is a standardized. of the review documented approach red with higher across all applicable anagement) organizational units.

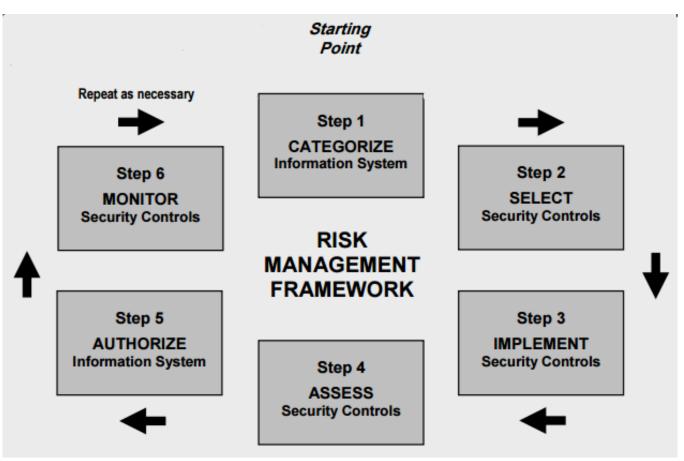
LEVEL 5

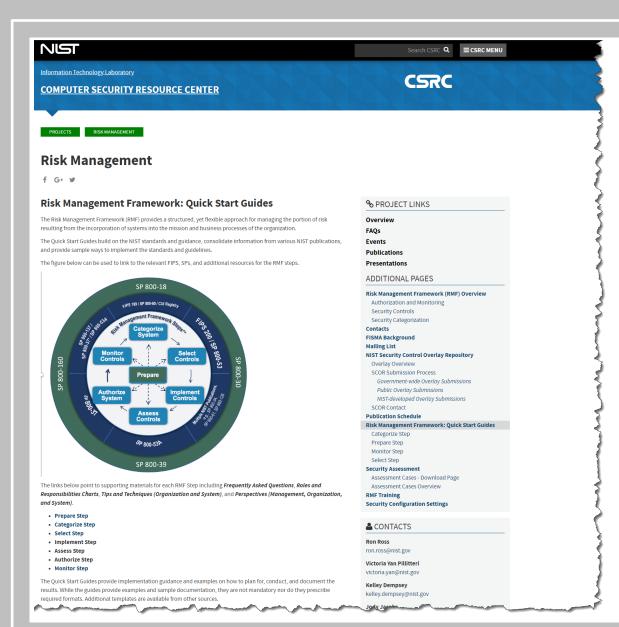
bersecurity mend steps for improvement

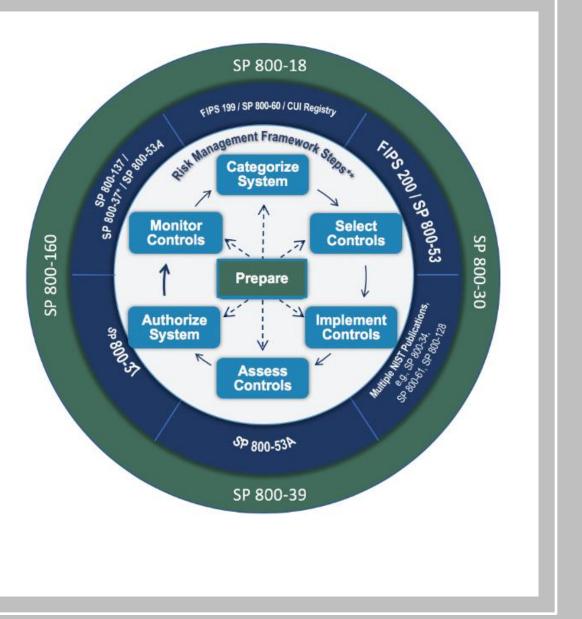
RC.CO

Communications

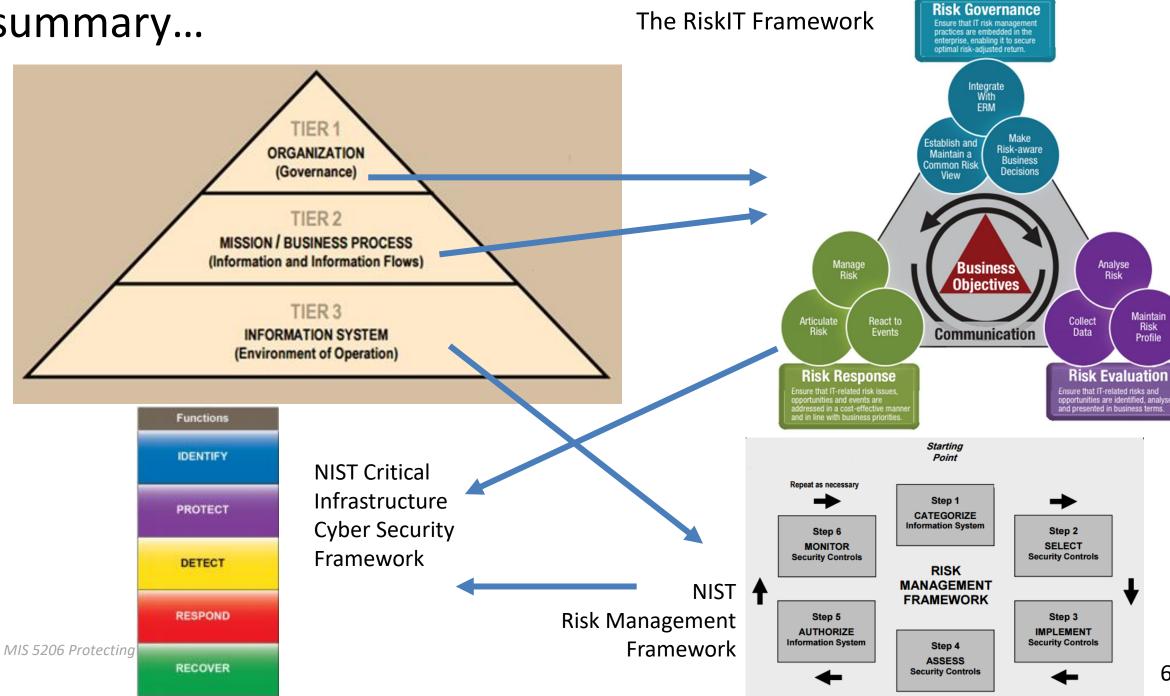








### In summary...



#### Next time:









**Data Classification Process and Models** 



Ashok Rao



- ✓ Business context for data and information security
- √ Key concepts
  - ✓ Confidentiality, Integrity, Availability
  - ✓ Threats
  - ✓ Vulnerabilities
  - ✓ Risks
  - ✓ Risk mitigations
- ✓ Critical infrastructure
- ✓ Risk management standards and frameworks
- ✓ Next class

MIS 5206
Protection of
Information Assets
Unit #1b

Understanding an Organization's Risk Environment

