THE IMPORTANCE OF TIME: CASE STUDY

One real-world example shows the importance of time when defending against an intruder. In November 2012, the governor of South Carolina published the public version of a Mandiant incident response report.^{*} Mandiant is a security company that specializes in services and software for incident detection and response. The governor hired Mandiant to assist her state with this case. Earlier that year, an attacker compromised a database operated by the state's Department of Revenue (DoR). The report provided details on the incident, but the following abbreviated timeline helps emphasize the importance of time. This case is based exclusively upon the details in the public Mandiant report.

August 13, 2012 An intruder sends a malicious (phishing) email message to multiple DoR employees. At least one employee clicks a link in the message, unwittingly executing malware and becoming compromised in the process. Available evidence indicates that the malware stole the user's username and password.

August 27, 2012 The attacker logs in to a Citrix remote access service using stolen DoR user credentials. The attacker uses the Citrix portal to log in to the user's workstation, and then leverages the user's access rights to access other DoR systems and databases.

August 29-September 11, 2012 The attacker interacts with a variety of DoR systems, including domain controllers, web servers, and user systems. He obtains passwords for all Windows user accounts and installs malicious software on many systems. Crucially, he manages to access a server housing DoR payment maintenance information.

Notice that four weeks elapsed since the initial compromise via a phishing email message on August 13, 2012. The intruder has accessed multiple systems, installed malicious software, and conducted reconnaissance for other targets, but thus far has not stolen any data. The timeline continues:

September 12, 2012 The attacker copies database backup files to a staging directory.

September 13 and 14, 2012 The attacker compresses the database backup files into 14 (of the 15 total) encrypted 7-Zip archives. The attacker then moves the 7-Zip archives from the database server to another server and sends the data to a system on the Internet. Finally, the attacker deletes the backup files and 7-Zip archives. (Mandiant did not report the amount of time needed by the intruder to copy the files from the staging server to the Internet.)

^{*} South Carolina Department of Revenue and Mandiant, Public Incident Response Report (November 20, 2012) (http://governor.sc.gov/Documents/MANDIANT%20Public%20IR%20 Report%20-%20Department%20of%20Revenue%20-%2011%2020%202012.pdf).

From September 12 through 14, the intruder accomplishes his mission. After spending one day preparing to steal data, the intruder spends the next two days removing it.

September 15, 2012 The attacker interacts with 10 systems using a compromised account and performs reconnaissance.

September 16–October 16, 2012 There is no evidence of attacker activity, but on October 10, 2012, a law-enforcement agency contacts the DoR with evidence that the personally identifiable information (PII) of three individuals has been stolen. The DoR reviews the data and determines that it would have been stored within its databases. On October 12, 2012, the DoR contracts with Mandiant for assistance with incident response.

About four weeks pass after the intruder steals data, and then the state learns of the intrusion from a third party and engages a professional incident response team. This is not the end of the story, however.

October 17, 2012 The attacker checks connectivity to a server using the backdoor installed on September 1, 2012. There is no evidence of additional activity.

October 19 and 20, 2012 The DoR attempts to remedy the attack based on recommendations from Mandiant. The goal of remediation is to remove the attacker's access and to detect any new evidence of compromise.

October 21-November 20, 2012 There is no evidence of malicious activity following remediation. The DoR publishes the Mandiant report on this incident.

Mandiant consultants, state personnel, and law enforcement were finally able to contain the intruder. Figure 1-2 summarizes the incident.

The main takeaway from this case study is that the initial intrusion is not the end of the security process; it's just the beginning. If at any time during the first four weeks of this attack the DoR had been able to contain the attacker, he would have failed. Despite losing control of multiple systems, the DoR would have prevented the theft of personal information, saving the state at least \$12 million in the process.^{**}

It's easy to dismiss a single incident as one data point, but recent statistics corroborate key elements of the case study.*** For one, the median time from the start of an intrusion to incident response is more than 240 days; that is, in most cases, victims stay compromised for a long time before anyone notices. Only one-third of organizations who contacted Mandiant for help identified the intrusions themselves.

(continued)

^{**} The State of South Carolina reportedly owes Experian at least \$12 million to pay for creditmonitoring services for breach victims. "How Will SC Pay for Security Breach?" December 3, 2012 (http://www.wspa.com/story/21512285/how-will-sc-pay-for-security-breach).

^{***} M-Trends 2013 (https://www.mandiant.com/resources/m-trends/).



What Is the Difference Between NSM and Continuous Monitoring?

Continuous monitoring (*CM*) is a hot topic in US federal government circles. Frequently, security professionals confuse CM with NSM. They assume that if their organization practices CM, NSM is unnecessary.

Unfortunately, CM has almost nothing to do with NSM, or even with trying to detect and respond to intrusions. NSM is *threat-centric*, meaning adversaries are the focus of the NSM operation. CM is *vulnerability-centric*, focusing on configuration and software weaknesses.

The Department of Homeland Security (DHS) and the National Institute of Standards and Technology (NIST) are two agencies responsible for promoting CM across the federal government. They are excited by CM and see it as an improvement over certification and accreditation (C&A) activities, which involved auditing system configurations every three years or so. For CM advocates, "continuous" means checking system configurations more often, usually at least monthly, which is a vast improvement over previous approaches. The "monitoring" part means determining whether systems are compliant with controls—that is, determining how much a system deviates from the standard.