## MIS5206 Protecting Information Assets – Unit #8 –

### Case Study #3 – A Hospital Catches the "Millennium Bug"

## Agenda

- In the News
- Midterm Exam Review
- Case Study 3 A Hospital Catches the "Millennium Bug"

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## ✓ In the News

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The GREATEST benefit of having well-defined data categorization policies and procedures is:

A decreased cost of controls	8 respondents	73 <sup>%</sup>	✓
A more accurate inventory of information assets	1 respondent	9 %	
An improved regulatory compliance	1 respondent	9 %	
A reduced risk of inappropriate system access	1 respondent	9 <sup>%</sup>	

While auditing an e-commerce architecture, an IS auditor notes that customer master data are stored on the web server for six months after the transaction date and then purged due to inactivity. Which of the following should be the PRIMARY concern for the IS auditor?



Who are responsible for ensuring that the information security policies and procedures have been adhered to?

Executive management	1 respondent	9 %	
Security officers	3 respondents	27 %	
Information owners	5 respondents	45 <sup>%</sup>	
Information systems auditors	2 respondents	<b>18</b> %	$\checkmark$

The information security manager should treat regulatory compliance as:

An organizational mandate	2 respondents	18 <sup>%</sup>	
A purely operational issue		0 %	
A risk management priority	2 respondents	18 %	
Another risk to be managed	7 respondents	64 <sup>%</sup>	$\checkmark$

One of the primary steps in a quantitative risk analysis is to determine the annualized loss expectancy (ALE). How is the ALE calculated?

Asset value + (Single loss expectancy / Frequency per year)	1 respondent	9 %	
Asset value X 2.8		0 %	
Single loss expectancy X Frequency per year	8 respondents	73 <sup>%</sup>	$\checkmark$
Single loss expectancy / Frequency per year	2 respondents	18 <sup>%</sup>	

When helping an organization understand the business context of information resources that support critical functions and the cyber security risks they face, the team should first create a list of information assets. What should happen next?



An IS auditor is reviewing the physical security controls of a data center and notices several areas for concern. Which of the following areas is the MOST important?



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When auditing security for a data center, an IS auditor should look for the presence of a voltage regulator to ensure that the:

hardware is protected against power surges.	8 respondents	73 <sup>%</sup>	$\checkmark$
integrity is maintained if the main power is interrupted.	1 respondent	9 %	
hardware is protected against long-term power fluctuations.	1 respondent	9 %	
immediate power will be available if the main power is lost.	1 respondent	9 %	

Which of the following environmental controls is appropriate to protect computer equipment against short-term reductions in electrical power?

Interruptible power supplies		0 %	
Surge protection devices		0 %	
Power line conditioners	8 respondents	73 <sup>%</sup>	$\checkmark$
Alternative power supplies	3 respondents	27 %	Correct Answer

When developing a risk management program, what is the FIRST activity to be performed?

Classification of data	2 respondents	18 %		
Inventory of assets	8 respondents	73 <sup>%</sup>		$\checkmark$
Criticality analysis	1 respondent	9 %		
Threat assessment		0 %		
			Incorrect Answer	

What is a risk associated with attempting to control physical access to sensitive areas such as computer rooms using card keys or locks?

Unauthorized individuals wait for controlled doors to open and walk in behind those authorized.	7 respondents	64 <sup>%</sup>	~
Removing access for those who are no longer authorized is complex.		0 %	I
The contingency plan for the organization cannot effectively test controlled access practices.		0 %	I
Access cards, keys and pads can be easily duplicated allowing easy compromise of the control.	4 respondents	36 <sup>%</sup>	

An IS auditor is reviewing an organization's security operation center (SOC). Which of the following choices is of greatest concern? The use of:

a rented rack space in the SOC.	2 respondents	18 %	
a carbon dioxide-based fire suppression system.	4 respondents	36 <sup>%</sup>	$\checkmark$
a wet pipe-based fire suppression system.	1 respondent	9 %	
an uninterrupted power supply with 5 minutes of backup power.	4 respondents	36 <sup>%</sup>	

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Which of the following is the BEST criterion for evaluating the adequacy of an organization's security awareness program?



Which of the following would be BEST prevented by a raised floor in the computer machine room?

A power failure from static electricity		0 %	I
Water flood damage	9 respondents	82 %	
Shocks from earthquakes		0 %	
Damage to wires around computers and servers	2 respondents	18 <sup>%</sup>	$\checkmark$

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## A Hospital Catches the "Millennium Bug"



#### FLETCHER ALLEN TO UVM MEDICAL CENTER

The University of Vermont Medical Center changed its name from Fletcher Allen Health Care in November 2014 to more accurately reflect the quality of care and cutting-edge research we provide.













# Case Team Exercise: In your project teams, develop a Powerpoint presentation that covers the following 4 questions:

- 1. Describe the IT threat caused by the Year 2000 bug
- 2. From an information security perspective, how would you characterize the millennium ("Y2k") bug and assess the risk from it that Fletcher-Allen Health Care faced in May 1998 ?
- 3. How would you assess the hospital's readiness to control the risk ? Be sure to provide details to support your approach to the assessment
- 4. How is the Year 2038 problem similar to and different from the Year 2000 bug ?

## 1. Describe the IT threat caused by the Year 2000 bug

# "Millennium" or "Y2K" Bug

A useful case study for learning about enterprise organizational IT risk management given proactive knowledge of a known pervasive threat

- Last century, software and firmware developers used two-digit year fields, instead of four-digit year fields in their code to reduce memory usage requirements
- Examples of years captured in a 2 digit data field
  - "99" used in year portion of date fields for "1999"
    - 99 + 1 = 00 rather than 1999 + 1 = 2000
  - "98" used in year fields for "1998"...
  - "00" in year fields as either "1900" or zero or "2000"
- Affected software included...
  - Microsoft Excel
  - COBOL, C, JavaScript,... programming Languages
  - Unix Source Code Control System
  - ...

1999 1999+1=1900 +1 1999 1999 1999+1 1900 1999 1999+1 1900 1999+1=1900 1999+1=1900 1999+1=1900 1900 1999+1=1900 1900 1999+1=1900 1900 1999+1=1900 1900 1999+1=1900 1900 1999+1=1900 1900 1999+1=1900 1900 1999 1999+1=1900 1900 1999 1999+1=1900 1900 1999+1=1900 1900 1999 1999+1=1900 1900 1999+1=1900 1900 1999+1=1900 1900 1999+1=1900 1900 1999+1=1900 1900 1999+1=1900 1900 1999+1=1900 1900 1999+1=1900 1900 1999+1=1900 1900 1999+1=1900 1900 1999+1=1900 1900 1999+1=1900 1900 1999+1=1900

2. From an information security perspective, how would you characterize the millennium ("Y2k") bug and assess the risk from it that Fletcher-Allen Health Care faced in May 1998 ?

		POTENTIAL IMPACT	
Security Objective	LOW	MODERATE	HIGH
<b>Confidentiality</b> Preserving authorized restrictions on information access and disclosure, including means for protecting personal privacy and proprietary information. [44 U.S.C., SEC. 3542]	The unauthorized disclosure of information could be expected to have a <b>limited</b> adverse effect on organizational operations, organizational assets, or individuals.	The unauthorized disclosure of information could be expected to have a <b>serious</b> adverse effect on organizational operations, organizational assets, or individuals.	The unauthorized disclosure of information could be expected to have a <b>severe or catastrophic</b> adverse effect on organizational operations, organizational assets, or individuals.
<i>Integrity</i> Guarding against improper information modification or destruction, and includes ensuring information non- repudiation and authenticity. [44 U.S.C., SEC. 3542]	The unauthorized modification or destruction of information could be expected to have a <b>limited</b> adverse effect on organizational operations, organizational assets, or individuals.	The unauthorized modification or destruction of information could be expected to have a <b>serious</b> adverse effect on organizational operations, organizational assets, or individuals.	The unauthorized modification or destruction of information could be expected to have a <b>severe or catastrophic</b> adverse effect on organizational operations, organizational assets, or individuals.
Availability Ensuring timely and reliable access to and use of information. [44 U.S.C., SEC. 3542]	The disruption of access to or use of information or an information system could be expected to have a <b>limited</b> adverse effect on organizational operations, organizational assets, or individuals.	The disruption of access to or use of information or an information system could be expected to have a <b>serious</b> adverse effect on organizational operations, organizational assets, or individuals.	The disruption of access to or use of information or an information system could be expected to have a <b>severe or catastrophic</b> adverse effect on organizational operations, organizational assets, or individuals.



## Fletcher-Allen Health Care

May 1998...

 Millennium bug or "Y2K problem" affected availability of administrative and clinical software and other devices and systems containing embedded microprocessors



## Y2K Problem Risk Management Plan...

- 1. Inventory Identify hardware & software with Y2K problem
- 2. Analysis Examine code for date fields, determine which to fix
- 3. Remediation Alter the code for Y2K compliance
- 4. Testing Ensure that altered code produces correct results
- 5. Migration Put new code into production

3. How would you assess the hospital's readiness to control the risk ?

Be sure to provide details to support your assessment

## **Asset Inventory**

				System Name	Y2K OK?	Plans for Compliance
Analisations Consisted by	Electric All	n laformation Consisten		IBM Encoder – Medical Records Encoder IBM Encoder – Medical Records Encoder MP	?	Unknown Replace – 3M Encoder, IDX Integrated
Applications Supported by	Fletcher-Alle	en information Services		ANSOS Appix	7 Y	Vendor indicates compliance
Purchase Manual	VAN ONA	Diana fan Camalianan		Bones Clinical Financial Information System (CFIS)	?	Retire/Obsolete Retire/Obsolete
oystem Name	TZN UN?	Plans for Compliance		Clinical Data Editor Cloverleal HCI Interface Engine	2	Retire/Obsolete Vendor indicates compliance
IBM Encoder - Medical Records Encoder	2	Linknown		Data Repository - Cacis Data Warehouse - Cognos	2	Vendor indicates compliance Vendor indicates compliance
IDM Encoder - Medical Necondo Encoder		onsilveni		Data Warehouse – Data Extracts Data Warehouse – Metaphor	1	Retre
IBM Encoder – Medical Records Encoder M/F	?	Replace – 3M Encoder, IDX Integrated		Data Warehouse - Redbrick	?	Vendor indicates compliance
ANCOC	0			Dictaphone – Enterprise Text	Ý	Vendor indicates compliance
ANOUO	1			First Coast - Accounts Payable		Retire - by the Year 2000
Applix	Y	Vendor indicates compliance		First Coast - Red Assets	1	Retire/Osciete
Bonos	2	Retire/Obsolate		First Coast - Materials Management First Coast - Materials Management	7	Retire - by the Year 2000 Retire - by the Year 2000
Duries Oficial Second Information System (0.515)	:	Refreichssleie		First Coast - Order Communications First Coast - Patient Accounting	?	RefreiCosolete Refine - by the Year 2000
Clinical Financial Information System (CFI5)	?	Retire/Obsolete		First Coast- Payrol/Timekeeping First Coast - Surgery Management	1	Retire - by the Year 2000 Replace - ORSOS
Clinical Data Editor	?	Retire/Obsolete		First coase – workweiness, wak Global – Accounts Payble Global – Fixed Assets	7 N N	Vendor Upgrade – Suite 2000, available 3/9/1998 Vendor Upgrade – Suite 2000, available 3/9/1998
Cloverleaf/HCI Interface Engine	?	Vendor indicates compliance		Global – General Leeger Global – Global Link (EDI) Global – Global View Report Writer	N N N	Vendor Upgrade – Suite 2000, Suitable St91998 Upgrade to Version 5.10 – currently available Vendor Upgrade – Suite 2000, available 3/9/1998
Data Repository – Oacis	?	Vendor indicates compliance		Global – Materials Management Hilo - Address Label bystem	N Y	Vendor Upgrade – Suite 2000, available 3/9/1998 Replace – Under Analysis
Data Warehouse – Cognos	?	Vendor indicates compliance		HIS - Admitting HIS - Calendar HIS -Census Functions and History	• •	Replaced – DX Unknown Unknown
Data Warehouse – Data Extracts	?			HIS - Charge Entry System HIS - Common Edit (CEDS) HIS - Computer Billino (COMU)	?	Replace – IDX or Meditech Retire by 2000, when HI55 goes away Retire by 2000, when HI55 goes away
Data Warehouse – Metaphor	?	Retire		HIS - Department Patient Notes HIS - Dietary HIS - Directores Mintory	2	Replace - Meditech Replace - Meditech Parine - Nr He very 2000
Data Warehouse – Redbrick	?	Vendor indicates compliance		HIS - Discharge Summary HIS - Discharge Summary HIS - Emergency Department Log	*	Replace – Data Repository Replaced - IDA
Dictaphone -Digital Dictation, Enterprise Voice	Y	Vendor indicates compliance		HIS - Financial Decision Support (Feed Payrol) HIS - Game	?	Replace – Peopleso Replace – Peopleso Refire by 2000, av at HIS5 goes away
Dictanhone - Enterprise Text	Y	Vendor indicates compliance		HIS - Lab Order Entry/Results Reporting HIS - Lab Order Entry/Results Reporting	* *	Replace – Minisch Intelidest
ORC Crouper	2	Ratira/Obcolata		HIS - Monitor HIS - Notebook HIS - Nurse Appointment Scheduling	•	Retire 1 2000, when HISS goes away Recire - under analysis R dced - IDX
Eirst Coast, Accounts Davable	2	Retire - by the Year 2000		HIS - Nursing Caredex HIS - Nursing Notes HIS - Office (Policies/Procedures, Word Processing)	? ? ?	Splace – Meditech Replace – Meditech Refre
First Coast ADT		Refire by the Year 2000		HIS - Operating Room Activity HIS - Order Communications (nursing)	1	Replace - OR505 Replace - Meditech
First Coast - ADT	:	Retre Oyule fear 2000		HIS - Patient Billing HIS - Patient Billing HIS - Patient List Print Programs - Nursing	/	Replaced – IDX Replace – Meditech
First Coast -Fixed Assets	-	Retrevolstele		HIS - Playroll HIS - Pharmacy HIS - Physician Patient List - Narsing	2	Replace - HeopleCott Replace - Meditech Replace - Meditech
First Coast - General Ledger	?	RetrevObsolete		HIS - Problem Analysis and Recording HIS - Program Inventory HIS - Radiology	2	Replace - under analysis Retire by 2000, when HISS goes away Replace - IDX Radiology, Mid-1998
First Coast - Materials Management	?	Retire – by the Year 2000		HIS - Remitances HIS - Report Writers HIS - Security/Program Inv.	?	Retre by 2000 Retre by 2000, when HISS goes away Retre by 2000, when HISS goes away
First Coast -Medical Records	?	Retire – by the Year 2000		HIS -Surgical Preference Card HIS - Tele Process Management (CPV) HIS - Trad/Management (CPV)	?	Replace - ORSOS, mid 1998 Retre by 2000, when HISS goes away Retreas - One Suff2222
First Coast - Order Communications	?	Retire/Obsolete		HIS - Tumor Registry IDX - ADM (Upgrade Tool), V. IDX - ADM (Upgrade Tool), V.	? N	Replace -CANSURFAC Upgrade to New Release - Version 8.4 in 1998 Upgrade to May Release - Version 8.4 in 1998
First Coast - Patient Accounting	?	Retire – by the Year 2000		DX - Chart Completion DX - Chart Completion DX - Chart Trecking, V	N	Upgrade to New Release - Version 8.4 in 1998 Upgrade to New Release - Version 8.4 in 1998
First Coast- Payroll/Timekeeping	?	Retire – by the Year 2000		DX-Comspondery dag DX-DBMSReport Inter/AES V.7 DX-EDI V.8	N N N	Upgrade to New Release - Version 0.4 in 1990 Upgrade to New Release - Version 0.4 in 1998 Upgrade to New Release - Version 0.4 in 1998
First Coast – Surgery Management	?	Replace – OR505		DX - Encourd Y-orm Generator (EFG), V. 7 IDX - EPV Sched. To ADT/HPA Link) IDX - H _ ctal Patient Acc. (ADT/HPA), V. 8	N N N	Upgrade to New Release - Version 8.4 in 1998 Upgrade to New Release - Version 8.4 in 1998 Upgrade to New Release - Version 8.4 in 1998
First Coast – Work/Wellness, Walk	?	Retire/Obsolete		DX - Verfaces DY Managed Care Systems, V. 8 - Patient Scheduling (Sched)	N N N	Upgrade to New Release - Version 8.4 in 1998 Upgrade to New Release - Version 8.4 in 1998 Upgrade to New Release - Version 8.4 in 1998
Global – Accounts Payble	N	Vendor Upgrade – Suite 2000, available 3/9/1998		UX - PCS (Paperless Coll), V. 7 IDX - Radiology IDX - Reporting Modules (home grown)	N N N	Upgrade to New Release - Version 8.4 in 1998 Upgrade to New Release - Version 8.4 in 1998 Upgrade to New Release - Version 8.4 in 1998
Global – Fixed Assets	N	Vendor Upgrade – Suite 2000, available 3/9/1998		DX - Security Plus, V. 7 DX - Turnover Tool (TUS), v. 7 DX - Visor Ver 1.1	N N	Upgrade to New Release - Version 8.4 in 1998 Upgrade to New Release - Version 8.4 in 1998 Replace - Data Repository
Global – General Ledger	N	Vendor Upgrade - Suite 2000, available 3/9/1998		Medical Staff Info (Horizons) Meditech CRNer Classering Record	? ?	Upgrade to New Release, available January 1998 Vendor upgrade - Available mid-1998 Direla indicates compliance
Global – Global Link (EDI)	N	Upgrade to Version 5.10 – currently available		OBbScan 4 ORSOS P45 Abstraction	?	Unkown Upgrade to new release, available June 1998 Panlara – New ann To access IDV
Global – Global View Report Writer	N	Vendor Upgrade - Suite 2000, available 3/9/1998		Peoplesoft - Benefits Administration PeoplesoftHR Management System	Y	Vendor indicates compliance Vendor indicates compliance
Global – Materials Management	N	Vendor Upgrade - Suite 2000, available 3/9/1998	V	Peoplesoft - Restrac (Applicent Tracking) Phycom - CIO Compass (Utilization Review)	Y ?	Vendor indicates compliance Vendor indicates compliance Vendor is working on a release

STIX VTMEDNET (Email)

## **Asset Inventory**

Disposition: Y2K ok?	Y	N	?	Totals
Retire or Retire/Obsolete			26	26
Replace		1	31	32
Unknown (not decided)			7	7
Vendor indicates compliance	9		8	17
Vendor upgrade planned	6	18	1	25
Totals	15	19	73	107

#### Y2K status of 73 applications = questionable ("?")

Decisions needed:

- 26 to retire may not need to analyze these systems
- **31 to replace** with new software (i.e. Meditech, IDX, Peoplesoft, ORSOS, ANSAS or other projects)
- **7** applications are undecided (e.g. IBM Medical Records Encoder) Solution may be to do in-house analysis and remediation or replacement
- 8 need to be assessed for vendor compliance
- 1 needs to be assessed for vendor upgrade



### What is the risk of replacement projects?

Disposition: Y2K ok?	Y	N	?	Totals
Retire or Retire/Obsolete			26	26
Replace		1	31	32
Unknown (not decided)			7	7
Vendor indicates compliance	9		8	17
Vendor upgrade planned	6	18	1	25
Totals	15	19	73	107

#### **Risks: Large replacement projects often fall behind schedule**

- What impacts would falling behind scheduled cause?
- Would it be prudent to plan to remediate the 32 applications?
- Would it also be prudent to plan to remediate the 18 systems which the vendors plan to upgrade ?



# What information is not in the table that we would like to see?

- Completion dates for each application to help in planning
- Relative size of each application (i.e. level of effort)
- Departmental applications not supported by the central Information System organization
- Facilities controls with embedded microprocessors not included in the inventory (e.g. elevators, HVAC, power systems,...)

#### All missing from this exhibit are...

Patient Care Risks	Administrative Risks		



# 4. How is the Year 2038 problem similar to and different from the Year 2000 bug?

A signed 4-byte integer has a maximum value of 2,147,483,647, and this is where the Year 2038 problem comes from

- The maximum value of time before it rolls over to a negative (and invalid) value is 2,147,483,647, which translates into January 19, 2038
- On this date, any programs written in the 'C' programming language which use a standard time library will have problems with date calculations

### How is the Year 2038 problem similar and different?

Most web-based systems and services that run over the Internet are based on Linux! Linux and many programs are written are written in C programming language and suffer from the Year 2038 problem

- Most C programs use a library of routines called standard time library
- The standard time library assumes the beginning of time is January 1, 1970, at 12:00:00 a.m. This value is 0

- Any time/date value is expressed as the number of seconds following that zero value. So the time value is that many seconds past 12:00:00 a.m. on January 1, 1970
  - This is convenient because if you subtract any two values, you get the time difference between them in seconds
  - Other functions in the library are used to determine how many minutes/hours/days/months/years have passed between two times

## Other questions for class discussion if there is time...

# Y2K exposed Fletcher-Allen to significant business and medical risks

### Bob Sadlemire's boss Alan Wyman, tells him:

"You need to assure (the Board) that we have a solid process in place to deal with (the year 2000 problem)."

What do you think of these instructions?

# Y2K exposed Fletcher-Allen to significant business and medical risks

### Bob Sadlemire's boss Alan Wyman, tells him:

"You need to assure (the Board) that we have a solid process in place to deal with (the year 2000 problem)."

#### If you were Sadlemire, can you state that the process is "solid"? Why/why not?

Task Area	Exposures	Does tr
1. Application Systems	Overall – will be in good shape	Exhibit
2. Technical Systems	None: manageable situation	upcom
3. Clinical Equipment	Not many issues identified or expected	Care ar
4. Facilities	Few issues expected	Improv
5. Telecommunications	Procurement; local exchanges	meetin
6. Suppliers	Yet to determine; potentially significant	mislead
7. Payors	Staff and cash flow implications	

Does the summary of Exhibit 1 "Agenda for upcoming Board's Patient Care and Systems Improvement committee meeting" seem misleading?

# Y2K exposed Fletcher-Allen to significant business and medical risks

How likely is it that Bob Sadlemire can guide the organization to achieve Y2K compliance in their critical medical and business processes?

# Success of an enterprise-wide IT initiative is based on what?

... is not merely a technical problem to be "solved" by IT professionals

Implementation of new or altered enterprise systems will have a large impact on every business process

Therefore extensive participation and active oversight by influential senior managers is necessary!

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